

# Reports and Financial Statements

for the year ended 30 June 2013



**GOVERNMENT  
SUPERANNUATION FUND  
AUTHORITY**



**GOVERNMENT SUPERANNUATION FUND**  
Te Pūtea Penihana Kāwanatanga



# Contents

## **GOVERNMENT SUPERANNUATION FUND AUTHORITY**

Chairman's Report	3
Investment Commentary	6
Schemes Commentary	14
Statement of Governance and Accountability	15
Statement of Service Performance	19

## **GOVERNMENT SUPERANNUATION FUND**

Authority Report	26
Regulatory Statement	27
Membership Commentary	28

## **FINANCIAL STATEMENTS**

### **Government Superannuation Fund**

Statement of Responsibility	32
Statement of Changes in Net Assets	33
Statement of Net Assets	34
Statement of Cash Flows	36
Reconciliation of Net Change in Net Assets to Net Operating Cash Flows	37
Judges and Solicitor-General Superannuation	38
Parliamentary Superannuation	39
Statement of Accounting Policies	40
Notes to the Financial Statements	45
Audit Report	60

### **Government Superannuation Fund Authority**

Statement of Responsibility	62
Statement of Comprehensive Income	63
Statement of Financial Position	64
Statement of Cash Flows	65
Statement of Movements in Public Equity	66
Statement of Accounting Policies	67
Notes to the Financial Statements	70
Audit Report	74
Directory	76

### **Statement of Investment Policies, Standards and Procedures 79**





**GOVERNMENT  
SUPERANNUATION FUND  
AUTHORITY**





# GOVERNMENT SUPERANNUATION FUND AUTHORITY

## *Chairman's Report*

On behalf of the Government Superannuation Fund Authority Board (the **Board**), I am pleased to present the annual reports on the activities of the Government Superannuation Fund Authority (the **Authority**) and the Government Superannuation Fund (**GSF** or the **Fund**) for the year ended 30 June 2013.

The Authority was established in October 2001 as a Crown entity by section 15A of the Government Superannuation Fund Act 1956 (the **GSF Act**) and became an autonomous Crown entity under the Crown Entities Act 2004 (the **Crown Entities Act**) in January 2004.

The Authority's mission is to use best practice to manage the Fund and administer the GSF Schemes, in accordance with the GSF Act, with the prime objectives of enabling:

- Returns to be maximised without undue risk;
- The Crown's contribution to GSF to be minimised; and
- The needs and reasonable expectations of stakeholders to be met.

The Authority is responsible for interpreting the provisions of the GSF Act relating to the GSF Schemes and exercising discretionary provisions. Management, appointed by the Board, carries out these functions under delegation from the Board.

### Features of the 2013 Year

- A strong year in investment markets saw good returns and growth in the Fund despite cash and global bond yields barely matching inflation.
- An after tax surplus of \$493 million saw the Fund grow in size from \$3,017 million to \$3,382 million after entitlements paid and contributions received.
- On a total portfolio basis, investments returned 2.1% above the Reference Portfolio after fees. This was mainly due to the external managers out-performing their individual benchmarks.
- Particularly good returns were achieved in both domestic and offshore equity markets which returned 31% and 25% respectively.
- The actual portfolio has an allocation into insurance products away from fixed income relative to the Reference Portfolio. This diversifies the overall risk of the portfolio whilst seeking to improve the returns and proved valuable in the current year of flat bond returns.
- The NZ dollar strengthened against the Australian dollar but weakened against the US and Euro currencies. As at 30 June 2013 the Fund still had a higher exposure to foreign currency than its benchmark (36% v 20%).
- During the fiscal year \$853 million was paid out to members of the Schemes.
- Progress on the new business system for the administration of the Schemes has been slower than planned due to the complex nature of the Schemes. The Authority is fully committed to having a fit for purpose system which will enable the Schemes to operate efficiently and accurately.

## Investment Activity

The Fund is continuing to diversify its sources of return and is always looking for more efficient ways to capture various return sources. The Fund still relies largely on equities to provide the target return over government stock. While about 60% of the Fund is invested in public market equities, almost 20% is invested in alternative asset classes such as insurance-linked assets, commodities futures, less liquid private equity and real estate funds, and skill-based trading strategies.

During the year, further commitments were made to private equity in NZ and overseas along with an increased allocation to catastrophe bonds through a second manager. One of the global equity managers with a growth orientation was replaced by one with a low volatility strategy. The fixed interest managers were given more discretion to invest in lower quality credit where the extra yield is sufficient to compensate for the greater default risk and the allocation to emerging market debt was increased.

Considerable attention is paid to the cost of active management relative to the extra risk and expected enhancement.

Full details of the Fund's Investment Strategy and returns can be found in the Investment Commentary on page 6.

## Schemes

Datacom Employer Services Limited continues to perform well as the scheme administrator.

Work continues on the development of a new and more sustainable business system for use in the administration of the GSF Schemes. The detailed requirements for the project were completed in December 2010. The construction phase has been delayed and is now scheduled to be completed in 2014 (previously scheduled for around June 2012). Planning for transition from the old system to the new system is underway. Further comment on GSF Schemes' activity can be found on page 14.

## Statutory Review

The Act provides for a review to be conducted every 5 years of how effectively and efficiently the Authority is performing its functions under the Act. The first review was undertaken in 2006 and another review was undertaken in 2011. This review was tabled in Parliament in July 2011 and can be viewed at <http://treasury.govt.nz/releases/2011-07-28>.

In the 2011 review some suggestions were made on how to improve the operation of GSFA and all of these issues and recommendations have been adopted or addressed. These can be viewed at <http://www.gsfa.govt.nz>. Select Authority Reports / Statutory Review then Download: Stat Review 2012 12.pdf.

## Outlook

Heading into the 2014 financial year, the tension between global deleveraging and monetary stimulus still dominates the investment landscape. Is the 'experimental' monetary accommodation really working? Is the real burden of debt write-downs being shared equitably among bond-holders and taxpayers? Is enough being done to improve productivity and reduce inefficiencies to minimise the loss of jobs and incomes? Amidst the challenging economic environment, exciting advances in technology and reforms in developing countries are providing great opportunities for growth. Global financial markets have the job of assessing these risks and return opportunities and transferring them among investors.



Despite the rise in global government bond yields, they still appear poor value unless the debt deflation scenario unfolds. Equities are valued more reasonably relative to estimates of moderate long term earnings growth, notwithstanding the good returns in the last 12 months. In the most likely outlook scenario of persistent slow growth and low interest rates, equities are priced to deliver a return premium over bonds at least appropriate to their greater risk.

NZ assets, notably shares, and the NZ dollar (**NZD**) look fully priced compared to global counterparts, reflecting the relative strength of the NZ economy. But high external debts levels present a risk and one of our major trading partners, Australia, is struggling. China has become our largest export destination but its growth is also likely to be subdued compared to its recent history.

Absolute returns across all asset classes are expected to be modest, creating a temptation to reach for additional yield. The downside risks are real and many factors could trigger volatility.

## Website

The Authority's website - [www.gsfa.govt.nz](http://www.gsfa.govt.nz) - continues to be an important part of our communications strategy and contains comprehensive information on both the Authority and the Fund. It explains how the Authority operates and gives all stakeholders access to our quarterly investment results, as well as any changes the Authority makes to its policies, investment strategy and personnel.

## The Board

The Board has worked effectively and efficiently in 2012/13 and there were eight full Board meetings held during the financial year. In addition the Board has two main sub committee's, the Investment Committee and the Audit and Risk Review Committee. These are chaired by Steve Napier and Toni Kerr respectively and each sub committee met three times during the year.

The Authority welcomed Michelle van Gaalen as a new member of the Board with effect from November 2012. Michelle has over 15 years senior management experience in financial services. In May 2013 she was appointed as director of strategy and business performance at the Bank of New Zealand.

On 1 July 2013 Cecilia Tarrant was elevated by the Minister of Finance to the position of Deputy Chair left vacant since the retirement of David May in May 2012, she will also join me on the board of Annuitas Management Limited.

## Conclusion

The Board thanks the Minister of Finance and government officials for their support, and the Management team and staff for their high level of work and commitment to meeting the Authority's objectives.

I also thank my fellow Board members for their expertise and commitment during the year.



**Keith B Taylor**

*Chairman*

*Government Superannuation Fund Authority Board*

4 September 2013



**GOVERNMENT  
SUPERANNUATION FUND  
AUTHORITY**

## *Investment Commentary*

### **Investment Strategy**

The Authority is required to invest the Fund on a prudent, commercial basis. In so doing, its investment objective is to maximise returns without undue risk to the Fund as a whole, while managing and administering the Fund in a manner consistent with best practice portfolio management.

The investment objective of the Fund is defined in terms of expected return and risk. The long term after tax return of the Fund is expected to average the return of NZ Government Stock plus 2.5% after tax. We measure this over rolling ten year periods. The Fund's risk tolerance is defined as having no more than a 1 in 10 chance in any one year of a loss after-tax greater than 9.0% of the total Fund, we call this the Risk Parameter. These measures are reviewed regularly, taking into account the investment and tax environment in which the Authority operates. There were no changes in the current year.

### **Asset Allocation and Reference Portfolio**

The Authority reviews the asset allocation of the Fund regularly to ensure it remains consistent with the investment objective, legislative requirements and best practice.

In 2010 the Authority established a Reference Portfolio to define and monitor the Fund's relative risk and return performance in addition to the investment objective's absolute benchmarks of expected long term return and risk. The Reference Portfolio is a simple, globally diversified asset allocation that could meet the investment objective by investing passively in liquid public markets at low cost. All active investment decisions are benchmarked against the Reference Portfolio to assess whether they have added value in terms of higher returns or reduced risk, net of costs. These decisions include the addition of asset classes that diversify the Fund's sources of return, as well as skill-based active management strategies.



Table 1 sets out the actual asset allocation, as at 30 June 2013 and 2012, compared with the Reference Portfolio that became effective on 1 July 2010<sup>1</sup>.

**Table 1**

Asset Class	Investment Assets Actual at 30 June 2013		Investment Assets Actual at 30 June 2012		Reference Portfolio %
	\$m	%	\$m	%	
Global Fixed Interest	<b>610</b>	<b>18.3</b>	596	20.0	30
International Equities	<b>1799</b>	<b>53.9</b>	1276	42.8	55
New Zealand Equities	<b>326</b>	<b>9.8</b>	269	9.0	10
Commodity Futures	<b>113</b>	<b>3.4</b>	109	3.7	5
Global Property	<b>0</b>	<b>0</b>	140	4.7	-
Catastrophe Insurance	<b>202</b>	<b>6.0</b>	158	5.3	-
Life Settlements	<b>41</b>	<b>1.2</b>	52	1.8	-
Multi-Asset Class <sup>2</sup>	<b>232</b>	<b>6.9</b>	216	7.2	-
Global Tactical Asset Allocation	<b>113</b>	<b>3.4</b>	104	3.5	-
Currency Overlay <sup>3</sup>	<b>-97</b>	<b>-2.9</b>	60	2.0	-
<b>Total</b>	<b>3339</b>	<b>100.0</b>	<b>2980</b>	<b>100.0</b>	<b>100.0</b>

## Investment Returns

The Fund had an excellent return for the year of 16.7% after tax. As foreshadowed in last year's Annual Report, global bond yields were barely sufficient to match expected inflation and cash yields in most markets were negative in real terms. Yields stayed very low and global bond returns were flat or negative. In contrast, equities rebounded strongly, lifting returns well above long term expectations.

Table 2 compares the Fund's investment returns after tax against the expected long term return over periods ended 30 June.

**Table 2**

Returns to 30 June 2013 (%pa)	1 year	5 years	10 years
Fund return (after tax)	16.7	3.4	5.0
NZ Government Stock (after tax)	0.0	5.0	4.2
NZ Government Stock (after tax) plus 2.5%	2.5	7.5	6.7

The Fund return is ahead of NZ Government Stock over the last 10 years but still 1.7% p.a. behind the average target return for this level of risk which is called the Investment Performance Measure (**IPM**). The IPM is defined as NZ Government Stock (after tax) plus 2.5%. The deficit is explained by the negative impact of historically poor global equity market returns in 2003 and 2008 in particular.

<sup>1</sup> The numbers in the table are before tax and net of fees. They differ from the numbers in the Statement of Net Assets for the Fund (on page 34) because of different disclosure requirements for financial reporting purposes.

<sup>2</sup> The Fund invests in a multi-asset class fund which is a diversified portfolio comprising listed equities, private equities, global property and absolute return hedge funds.

<sup>3</sup> Currency overlay comprises unrealised profits or losses on currency hedges and is generally made up of cash equivalents.

Notwithstanding the heartening investment returns this financial year, the global economy is still in a fragile, deleveraging state. Debt burdens, demographic headwinds and large imbalances in the developed economies threatened to spiral into a debt deflation with further large losses of production, employment and incomes. Peripheral Europe has already been engulfed and only massive monetary stimulus is averting a wider global slump. Emerging economies avoided the worst initially as their debt burdens are lower and commodity export prices were buoyant but they have since been pulled back by the slowing of capital inflows and falling commodity prices. The mere suggestion that monetary accommodation might be 'tapered' shocked capital markets, causing returns to tail off sharply in the June quarter. The NZD also fell sharply in the June quarter. This inflated the NZD return on unhedged global shares somewhat artificially but showed the benefit of reduced currency hedges.

New Zealand continued to be seen as a relatively safe haven while Australia suffered from the dive in commodity prices. NZ equities beat the global equities index by about 11% over the year while NZ Government bonds lagged Global bonds by 4% and the NZD fell 4% against the USD and 6% against the Euro. NZ's economy continued to strengthen through the year, lifted by strong commodity prices, favourable external terms of trade and the re-build of Christchurch. Signs of more widespread growth emerged as the year progressed.

The Fund's return before tax of 17.4% in 2013 compares with the Reference Portfolio return of 15.3%, a good gain of 2.1%. We measure the performance of active management net of fees and expenses. Allocations to alternative strategies outside the Reference Portfolio contributed positively but lagged the strong returns from equities. External managers added 2% net of fees overall, an excellent result, supplemented modestly by the Fund's underweight to the NZD.

## Returns by Asset Class

Table 3 shows the investment returns by major asset class compared to the relevant asset class benchmark. (All returns in NZD before tax and after fees.)

**Table 3**

Asset Class	Year to June 2013		3 Years to June 2013 pa	
	Actual	Benchmark	Actual	Benchmark
Total Fund	17.4	15.3 <sup>4</sup>	10.2	10.6
Global Fixed Interest (hedged)	5.1	3.9	7.1	5.6
International Equities	24.7	21.1	8.7	8.0
NZ Equities	31.4	32.2	15.5	15.8
Commodity Futures	-3.9	-4.5	-2.5	-4.2
Multi-Asset Class	12.7	16.1	4.5	5.7
GTAA	8.7	4.4	0.5	-3.5
Catastrophe Insurance	12.2	15.0	3.0 <sup>5</sup>	6.9
Life Settlements	-7.6	n/a	-3.4 <sup>6</sup>	n/a
Currency Overlay <sup>7</sup>	-0.9	-1.3	3.3	4.8

<sup>4</sup> The benchmark for the total Fund is the Reference Portfolio.

<sup>5</sup> Since inception in January 2011.

<sup>6</sup> Since inception in February 2012.

<sup>7</sup> Currency overlay includes full hedging of all international assets except international equities to NZD. International equities are hedged partially. The difference in return from the benchmark is due largely to active lowering of the hedge ratio below the benchmark ratio of 80% of total Fund assets (after tax).



## Global Fixed Interest

**Actual Return 5.1%, Benchmark Return 3.9%**

*Benchmark - Citigroup World Government Bond Index hedged to NZD*

Returns from fixed interest investments (such as government and corporate bonds) comprise interest income and capital gains (when market yields decline) or losses (when yields rise).

As noted in last year's Outlook, global bond yields were barely sufficient to match expected inflation and cash yields in most markets were negative in real terms. Absolute returns were likely to be persistently low in this environment but equities and other risky assets were expected to provide positive premiums over government bonds over the next few years. So it transpired, as yields stayed very low and global bond returns were less than their initial yields. The benchmark global bond index returned only 1.6% in USD terms, boosted to 3.9% by the interest rate carry from hedging into NZD.

With low returns from hedged global bonds, incremental returns required exposure to credit risk and/or successful active management. There was some reward for credit risk in the latter half of 2012 as equity markets rallied and the economic outlook improved. In early 2013, however, bonds were penalised as yields jumped in response to signals that the Federal Reserve would wind back its support for the market.

The Fund's global fixed interest managers added 1.2% for the year. This all came in the latter half of 2012 as credit spreads tightened, benefitting the US and European mortgage markets in particular, and short Japanese yen positions profited.

## International Equities

**Actual Return 24.7%, Benchmark return 21.1%**

*Benchmark - MSCI All Countries World Index*

Global shares made significant gains for the year, benefiting from improved optimism on the outlook for the global economy, led by the US, especially in the first half year. The optimism was in spite of political risks in the US and Europe. US stocks were held back initially by the 'fiscal cliff' negotiations and, later in the year, Europe's debt crisis resurfaced with an inconclusive Italian election and controversial bailout of Cyprus.

There have been notable divergences across global markets during the year with developed markets outperforming emerging markets strongly. Developed markets were driven higher by the US and Japan, two markets that are undertaking massive quantitative easing programmes. Meanwhile, the poor performance in emerging markets reflected concerns about the sustainability of China's economic recovery, as the government introduced measures to contain the property market, and economic weakness in India, Brazil and Korea.

The Fund's international equities managers added 3.6% collectively during the year, recovering more than the ground lost in 2012. All seven public equities managers out-performed their benchmarks. The active investment programme totals \$1.8bn, which is just over half the Fund's assets, and has added 1.1% pa net of fees since inception.

The appointed managers are under continuous review and currently comprise six global managers and an emerging markets specialist. There is a mix of approaches to avoid over-exposure to a single strategy. Two quantitative managers aim to add value by holding risk balanced portfolios that exploit temporary relative valuation spreads and earnings momentum factors. Three global managers focus on fundamental company valuations with a longer horizon and generally have slower turnover of shares in their portfolios. Two of these three managers cover the global market while one focuses on deep value opportunities. During the year a fundamental growth manager was replaced by a quantitative manager with a 'low volatility' strategy. All but one of the seven managers are ahead of their benchmarks since inception.

Commitments have been made to two global private equity funds managed by Makena Capital, the Fund's US-based global multi-asset class manager. USD 45m has been committed and USD 12m had been invested as at June 2013. These funds access a selection of Makena's leading global private equity managers, including the purchase of stakes in several existing private equity funds at discounts to their underlying company values.

## NZ Equities

**Actual Return 31.4%, Benchmark Return 32.2%**

*Benchmark - NZX50 Gross Index including imputation credits*

NZ Equities include both NZ Equities in public and private markets.

The New Zealand share market, as measured by the NZX50 index, performed very strongly. The market attracted attention initially because of its comparative earnings stability on account of the dominance of utilities and telecoms and subsequently due to the emergence of fast growing technology and health care firms. The economy also improved relative to Australia and the rest of the world.

The Fund has two managers for NZ public equities. They added 1.9% relative to the index largely on account of exposure to health care, transport and biotechnology stocks.

The Fund also has investments in two private equity funds and has committed to two more in 2013. Reported returns on these investments are negative in the early years on account of fees being paid on committed capital that is not yet invested and the delay until investments can be valued at other than their investment cost. This also means they lag the public markets, especially in years like 2013 when the public market is strong. The private market investments, although small, pulled overall NZ equities returns slightly below the NZX50 index.

The Willis Bond Fund is four years into a ten year programme of acquiring commercial properties in Wellington and Auckland and redeveloping them for a mixture of commercial, retail and residential apartments. It returned 8.8% this year based on market valuations. Realisations and revaluations based on confirmed sales to date indicate the Fund is on track to meet target returns exceeding 20%.

Direct Capital Partners Fund IV is performing well. It has made six investments and returned 20.8% for the year based on current appraised values and distributions received.

Commitments have been made to two other NZ private equity funds, Pencarrow and Pioneer Capital, but no capital had been called by June 2013.

## Commodity Futures

**Actual Return -3.9%, Benchmark Return -4.5%**

*Benchmark - Dow Jones UBS Commodity Index (Total Return)*

The Fund invests about 3% of its assets in commodity futures. Commodity prices are highly volatile and tend to reflect economic cycles. Commodity futures are fully collateralised with cash. They provide diversification from the large equity risk exposure of the Fund although this has lessened in recent years. The portfolio comprises a basket of commodity futures covering energy, industrial and precious metals and agricultural commodities. It is managed to capture a premium from rebalancing to fixed weights and actively exploit the term pricing structure of commodity futures, rather than selecting which commodities will perform best. The manager added 0.6% net of fees in financial 2013 and 0.7% pa since inception in July 2009.



## Multi-Asset Class

**Actual Return 12.7%, Benchmark Return 16.1%**

*Benchmark - Reference Portfolio (unhedged)*

About 7% of the Fund is invested in an endowment-like global multi-asset class fund. The multi-asset class fund aims to produce equity-like returns with half the volatility. One-third of the multi-asset class fund is invested in public markets - global equities and bonds. The other two-thirds comprises absolute return (hedge) funds, global private equity and private real estate investments. Therefore, it represents an alternative way of getting exposure to equities and credit together with skill-based strategies. It is benchmarked against the same Reference Portfolio as the total Fund except there is no hedge to NZD.

The multi-asset fund subtracted 3.4% relative to our benchmark in the current year but is on benchmark since inception. The multi-asset portfolio returns tend to be lower than the benchmark but less volatile partly on account of lagged valuations for private market funds. This year's under-performance reflects defensive positioning when global equities and other risky assets performed well. Notably, the multi-asset class fund was underweight equities. The private equity and private real estate programmes are approaching a mature state with positive cash flows and conservatively stated valuations. The public market portfolios have performed well relative to peers and benchmarks since inception.

## Global Tactical Asset Allocation (GTAA)

**Actual Return 8.7%, Benchmark Return 4.4%**

*Benchmark - 3 month London Interbank Offered Rate (LIBOR)*

3% of the Fund is invested in a fund that invests across markets using only liquid derivative contracts. Its aim is to significantly out-perform LIBOR with similar risk to global equities. Excess returns are derived largely from trades based on relative value among commodities, currencies, bonds and equities, rather than relying on market direction. The strategy is expected to provide an alternative diversifying source of return. It tends to lag strong equity markets and lead weak markets.

In the current year the manager's excess return was 4.3%. Since inception the out-performance has averaged 4.0% net of fees.

## Catastrophe Insurance

**Actual Return 12.2%, Benchmark Return 15.0%**

*Benchmark - Swiss Re Catastrophe Bond Index (Total Return)*

Insurance-linked investments were initiated in December 2010. The asset class comprises catastrophe bonds, industry loss warranties and reinsurance contracts. This year the Fund increased exposure from 4% to 6% and added a second external manager.

The Fund takes on the risk of large scale losses from major catastrophes, such as hurricanes and earthquakes, which are borne primarily by insurers and reinsurers. The Fund receives premiums to accept part of the risk and effectively spread the large risks more widely when the insurance industry's capacity is stretched, as it was after Hurricane Katrina in 2005 and after the Global Financial Crisis (GFC). These returns have very low correlation to the rest of the total Fund. This year catastrophe risk assets out-performed conventional bonds significantly.

The Fund's returns were behind the index because the Fund invests in a wider range of risks earning a lower average premium whereas the index covers only the higher premium peak perils of US hurricane and earthquake, Japanese quake and European storms. When such an event occurs the Fund should experience a smaller claims drawdown than the index.



## Life Settlements

### **Actual Return -7.6%**

The Fund invested \$45m in a life settlements swap with an investment bank. A life settlement is the sale of an existing life policy to a third party who takes over outstanding premiums and collects the benefit on maturity. The swap provides exposure to a portfolio of 400 lives with diverse characteristics to limit risk. It has an expected return significantly greater than equities over its 30 year horizon but is subject to market valuation changes that are sensitive to long term interest rates. The Authority does not believe there is a reasonable benchmark other than the swap's actual return. The Authority's return in 2013 was negative owing to a rise in market discount rates and moderate extension of life expectancies which delays policy maturities.

## Currency Overlay

### **Actual Return -0.9%, Benchmark Return -1.3%**

*Benchmark - Composite Index representing the currencies comprising underlying asset classes*

The Fund's currency exposure is managed at a total Fund level. The Fund fully hedges foreign currency exposures of all asset classes except global equities and the multi-asset class. These asset classes are partially hedged to leave the desired percentage of the total Fund unhedged. The Fund's benchmark currency exposure is 20% after tax (ie 80% hedged).

Since June 2010 currency exposure has been actively managed to reflect the Fund's risk relating to extreme valuation of the NZD compared to long term norms. The NZD is linked to global equity markets, which is the Fund's largest risk exposure, and this exposes the Fund to simultaneous downward shifts in both global equities and the NZD. To reduce this risk, the foreign currency exposure is increased when the NZD is perceived to be extremely over-valued and vice versa. Foreign currency exposure has varied during the year, but for much of the period, has been a maximum 40% in response to the very strong NZD. At year end the Fund's foreign currency exposure was 36%.

## Outlook

Heading into the 2014 financial year, the tension between global deleveraging and monetary stimulus still dominates the investment landscape. Is the 'experimental' monetary accommodation really working? Is the real burden of debt write-downs being shared equitably among bond-holders and taxpayers? Is enough being done to improve productivity and reduce inefficiencies to minimise the loss of jobs and incomes? Amidst the challenging economic environment, exciting advances in technology and reforms in developing countries are providing great opportunities for growth. Global financial markets have the job of assessing these risks and return opportunities and transferring them among investors.

Despite the back-up in global government bond yields, they still appear poor value unless the debt deflation scenario unfolds. Equities are valued more reasonably relative to estimates of moderate long term earnings growth, notwithstanding the good returns in the last 12 months. In the most likely outlook scenario of persistent slow growth and low interest rates, equities are priced to deliver a return premium over bonds at least appropriate to their greater risk.

NZ assets, notably shares and the NZD, look fully priced compared to global counterparts, reflecting the relative strength of the NZ economy. But high external debt levels remain a risk and one of our major trading partners, Australia, is struggling. China has become our largest export destination but its growth is also likely to be subdued compared to its recent history.





Absolute returns across all asset classes are expected to be modest, however, creating a temptation to reach for additional yield. But the downside risks are real and many factors could trigger volatility.

## Responsible Investment

The Act requires the Authority to manage and administer the Fund in a manner consistent with avoiding prejudice to New Zealand's reputation as a responsible member of the world community. The Authority must also have an ethical investment policy. The Authority addresses these matters through its Responsible Investment (**RI**) Policies, which cover the exercise of voting rights with respect to shares owned by the Authority and consideration of governance, environmental and social issues relating to its investments.

In terms of its RI Policies, the Authority excludes direct investment in securities issued by a number of companies involved in the manufacture of tobacco, anti-personnel mines, cluster munitions, nuclear weapons and whaling. These activities are inconsistent with Government policy or international conventions to which New Zealand is a party.

The Authority participated in engagements with several companies with other Crown Financial Institutions (**CFIs**) and, in some cases, with global peer funds linked through the United Nations Principles for Responsible Investment (**UNPRI**). These companies were believed to be damaging the environment severely, infringing human rights or engaged in bribery and corruption. If companies materially breach our RI standards and engagement is unlikely to change their behavior the Board will consider excluding them from our portfolio and has done so. Excluded companies are listed on the website. The Authority has also encouraged its investment managers to consider the UNPRI and ensure that governance, environmental and social risks are analysed adequately as part of their investment processes.

The Authority invests in a number of collective investment vehicles (**CIVs**). These are a practical and cost effective way to achieve exposure to some markets and managers. The Authority has little influence over the securities held by the CIVs, or their individual voting decisions. A CIV's ability to comply with the RI Policies is considered as part of the investment evaluation and, if an investment is made in the CIV, the manager of the CIV is advised of the RI Policies and associated decisions and encouraged to reflect them in their own policies.

The Authority and other CFIs have similar RI obligations and all are signatories to the UNPRI. The CFIs work together to implement their RI Policies using consistent information and research gathered initially by the New Zealand Superannuation Fund's RI unit.

## GOVERNMENT SUPERANNUATION FUND AUTHORITY

# *Schemes Commentary*

### **Schemes administration**

Datacom Employer Services Limited continues to perform well as the administrator of the GSF Schemes and has met the performance standards that have applied since 1 July 2009. These performance standards reflect current best practice in schemes administration and are more specific in terms of required turn-around times.

### **New business system**

Work on development of a new and more sustainable business system to be used in the administration of the GSF Schemes continues. The current business system is more than fifteen years old and incorporates technology that is no longer in common use in New Zealand.

The detailed requirements for the project were completed in December 2010 and the developer, Datacom Systems (Wellington) Limited, is currently working on construction. Construction was originally scheduled for completion around June 2012. The complexity of the requirements of the GSF Schemes has resulted in additional time being required to complete construction. The construction phase is now scheduled for completion in calendar year 2014. Planning for the final phase, transition, is underway.



## GOVERNMENT SUPERANNUATION FUND AUTHORITY

# *Statement of Governance and Accountability*

The Authority was established in October 2001 as a Crown entity by section 15A of the GSF Act and became an autonomous Crown entity under the Crown Entities Act in January 2004. The business of the Authority is to manage the assets and administer the schemes of the Fund in accordance with the GSF Act.

Section 15G of the GSF Act specifies that the Board is responsible for the business of the Authority.

### Government Superannuation Fund Authority Board - as at 4 September 2013

The Minister of Finance has appointed the following six members to the Board:

**Keith Taylor.** Appointed as a Board member 10 August 2008 and appointed as Chairman from 1 August 2011. Mr Taylor is Chairman of Directors on the Board of Speirs Group Limited and of the Board of Gough Holdings Limited. He is Deputy Chair of the Earthquake Commission and he is a director of the Reserve Bank of New Zealand, Southern Cross Medical Care Society, Port Marlborough New Zealand Limited, Butlands Management Services Limited, Carey Baptist Theological College and Annuitas Management Limited. He was previously Group Managing Director and Chief Executive Officer of Tower Limited and, prior to that, held a number of senior management roles in Tower and its predecessor, Government Life.

**Steve Napier.** Appointed 10 August 2008. Mr Napier is a director of Steve Napier Limited, Eden Agri Capital GP Limited, and a trustee of the Hepatitis Foundation of New Zealand and a member of the Investment Committee of Iwi Investor Group. He was previously a Whakatane based share broker and, prior to that, held senior investment management positions with Colonial First State Investments.

**Toni Kerr.** Appointed 1 December 2009. Ms Kerr is Head of Treasury and International Operations at Kiwibank Limited. She previously held a number of senior management roles in BNP Paribas based in Hong Kong, and has considerable experience in banking and wealth management.

**Cecilia Tarrant.** Appointed as a Board member 25 August 2011 and as Deputy Chair as at 1 July 2013. She is a director of Fletcher Building Limited, Javan Cream Company Limited, Shopping Centres Australasia (SCA) Property Group Trustee NZ Limited and Annuitas Management Limited. She is a trustee of Tere Waitomo Community Trust and of the University of Auckland Foundation. She previously held a number of senior management positions with Morgan Stanley and Credit Suisse First Boston in New York and London.

**Craig Ansley.** Appointed 16 July 2012. Dr Ansley is a member of the Board of Guardians of the New Zealand Superannuation Fund and a director of Tensor Consulting Limited. He is an Adjunct Professor of Finance at the University of Auckland and was the founder of the New Zealand office of Russell Investment Group, and spent several years in senior roles in that organisation.

**Michelle van Gaalen.** Appointed 1 November 2012. Ms van Gaalen is a trustee for both the Chamber Music New Zealand Trust and the Chamber Music New Zealand Foundation Trust and a director of Anton Robert Investment Limited. In May 2013, Ms van Gaalen was appointed to the executive team at the Bank of New Zealand in the role of director of strategy and business performance.

### Retired Board Members

No Board members have retired since the date of the last annual report.

## Remuneration of Board Members

Remuneration of Board members is in accordance with the rates set by the Minister of Finance.

## Responsibilities and Operations of the Board

The Board is responsible for all decisions relating to the business of the Authority.

The Board has established two committees with specific responsibilities for Audit and Risk Review and Investments. The Chairman is an ex officio member of both committees.

As required by the GSF Act, the Board does not delegate the following powers:

- The power of delegation;
- The power to grant a power of attorney; and
- The power to appoint scheme administration managers, investment managers, other service providers, and custodians.

The Board held eight regular meetings during the year and the two committees each met three times.

## Auditor

The Auditor-General is the auditor of the Authority. The Auditor-General has appointed Ian C Marshall of Deloitte to act on her behalf.

## Our People

The Authority and the Board of Trustees of the National Provident Fund (**NPF**) have formed a joint venture company, Annuitas Management Limited (**Annuitas**). Each organisation has entered into a management services agreement (**MSA**) with Annuitas.

The main function of Annuitas is to provide staff (**Management**) who act in managerial and secretarial roles on behalf of the Authority and NPF. The MSA between Annuitas and the Authority contains delegations of authority to enable Management to carry out the day to day management of the Authority's investment, custody and schemes management arrangements. In the case of schemes management, the delegation includes interpretation of the provisions of the GSF Schemes and exercise of discretionary powers in accordance with the Provisions, Policies and Procedures of the GSF, subject to appropriate consultation with the Board.

Annuitas strives to be a good employer and is committed to offering equal employment opportunities to prospective and existing staff. Workplace flexibility and investment in professional development is core to its employment offering.

The activities of Annuitas against seven key elements of being a good employer are summarised below.

Element	Annuitas Activity
Leadership, accountability and culture	<ul style="list-style-type: none"><li>• Alignment between strategic plan objectives, individual objectives and performance measures.</li></ul>
Recruitment, selection and induction	<ul style="list-style-type: none"><li>• Robust recruitment and selection process.</li><li>• Orientation and induction for all staff.</li></ul>
Employee development, promotion and exit	<ul style="list-style-type: none"><li>• Professional development opportunities identified and sourced.</li><li>• Any vacancies advertised internally.</li><li>• Exit interview process.</li></ul>



Flexibility and work design	<ul style="list-style-type: none"> <li>IT systems facilitate working from home.</li> <li>Flexible Working Arrangements Policy.</li> </ul>
Remuneration, recognition and conditions	<ul style="list-style-type: none"> <li>Transparent, equitable and gender-neutral job evaluation practices.</li> <li>Remuneration benchmarked against third-party New Zealand data.</li> <li>Discretionary performance incentive scheme.</li> </ul>
Harassment and bullying prevention	<ul style="list-style-type: none"> <li>Acceptable Conduct Policy for Employees and Contractors signed annually by all employees and available at all times.</li> <li>Relevant other policies available at all times.</li> </ul>
Safe and healthy environment	<ul style="list-style-type: none"> <li>Robust Health and Safety Policy.</li> <li>Strong focus on employee health, safety and well-being.</li> </ul>

All Annuitas policies are regularly reviewed and/or updated, many on an annual basis.

The workforce profile of Annuitas remains static with no staff turnover. During the year, the role of the Financial Accountant was expanded and renamed Manager, Finance.

The Management team is:

- Simon Tyler Chief Executive
- Euan Wright Chief Financial Officer
- Fiona Morgan Manager, Finance
- Philippa Drury General Manager, Schemes
- Janet Shirley Manager, Schemes
- Paul Bevin General Manager, Investments
- Peter McCaffrey Manager, Portfolio Strategy and Risk
- Nicky Rumsey Manager, Investments

## Indemnity

The Authority has:

- Provided indemnities to each Board member under Deeds of Indemnity whereby the Authority agreed to indemnify each Board member (subject to certain exceptions) for certain costs and liabilities in respect of certain acts and omissions (being acts and omissions in good faith and in performance or intended performance of the Authority's functions) to the maximum extent permitted by the Crown Entities Act; and
- Entered into Deeds of Indemnity with members of Management, who exercise delegations on behalf of the Board in terms of the MSA, whereby it agreed to indemnify the members of Management (subject to certain exceptions) for certain costs and liabilities in respect of certain acts and omissions (being acts and omissions in good faith and in performance or intended performance of the Authority's functions) to the maximum extent permitted by the Crown Entities Act.

The indemnities provided by the Authority to Board members and the members of Management do not protect the Board member, or the members of Management, against any liability, claim or proceeding of any kind for any dishonesty or fraud or anything else that either:

- As a matter of public policy cannot be indemnified at law; or
- Which is criminal liability that the Authority has determined, in its absolute discretion, should be excluded from the indemnity.

The Authority has determined that all criminal liability, other than strict liability offences, should be excluded from the scope of the indemnities. Broadly speaking, strict liability offences are those for which no intent needs to be established.

## **Insurance**

During the financial year, the Authority continued Directors' and Officers' insurance cover for Board members and members of Management in respect of potential liabilities and costs incurred through acts and omissions made in the performance, or intended performance, of the functions of the Authority. Insurance is not provided for an act or omission that is in bad faith.

The Authority also continued Company Reimbursement insurance cover in respect of any claims made by Board members, or members of Management, under the indemnities described above.

The scope of the Directors' and Officers' insurance cover and the Company Reimbursement insurance cover is consistent with the limitations imposed by the Crown Entities Act.



## GOVERNMENT SUPERANNUATION FUND AUTHORITY

# Statement of Service Performance

### Output Class 01 – Management of the Government Superannuation Fund

This output class provides investment and schemes management for the Fund.

Outputs in this class are:

- Management of the GSF assets (the **Fund**);
- Management of the GSF Schemes, including the agreement between the Authority and the scheme administrator; and
- Interpretation of the provisions of the GSF Act and exercising discretionary powers (as set out in the GSF Act).

The performance measures are set out in the Authority's Statement of Intent for the year commencing 1 July 2012.

### Investment Management

Performance Measure	Performance Achievement
<i>Manage investments to maximise returns over the long term, without undue risk to the Fund as a whole, in accordance with best practice portfolio management</i>	
<ul style="list-style-type: none"> <li>• Fund return versus the IPM.</li> <li>• Actual performance (returns and assessed risk) compared to the Reference Portfolio to determine the added value of alternative asset exposures and active management (net of additional fees and costs).</li> <li>• Expected and actual volatility of Fund returns versus the Risk Parameter.</li> </ul> <p>All measured with reference to independent market valuations by the custodian and by the Authority's investment management staff.</p>	<p>Objective Achieved</p> <ul style="list-style-type: none"> <li>• Over the last 10 years the Fund returned 5.0%pa after tax compared to IPM 6.7%pa. NZ Government stock returned 4.2%pa.</li> <li>• The Fund's net of fees return was 2.1% ahead of the Reference Portfolio for the year and 0.4%pa behind over the last 3 years.</li> <li>• The Fund's risk over the last 3 years (measured as volatility of returns) was 6.0%, which was lower than the Reference Portfolio's 7.1% and within the Risk Parameter.</li> <li>• Performance is calculated independently by the Custodian and Management.</li> </ul>

Performance Measure	Performance Achievement
<i>Endeavour to achieve competitive investment costs justified by value added</i>	
<ul style="list-style-type: none"> <li>Comparison of investment managers' actual performance against contracted mandates and representative benchmarks measured independently by the custodian and assessed by the Authority's investment management staff, with monthly management reporting and quarterly reporting to the Board.</li> <li>Comparison of expected and actual value added, in terms of excess return (net of additional expenses) and/or reduced risk, versus the Reference Portfolio.</li> <li>Annual comparison of the Fund's performance and cost structure with those of similar organisations, prepared by independent party.</li> <li>Independent statutory review every 5 years.</li> </ul>	<p>Objective Achieved</p> <ul style="list-style-type: none"> <li>External managers added 2.0% in the last year and 1%pa over the last 3 years (net of fees).</li> <li>Internal active currency hedge management added 0.1% this year but subtracted 1.4%pa over the last 3 years.</li> <li>Value added by external managers was ahead of expectations this year and since inception. This has been partly offset in the last year because investments in insurance-linked assets and private equity have lagged public markets.</li> <li>Active management also lowered Fund risk resulting in an improved reward for risk compared to the Reference Portfolio.</li> <li>The Fund is benchmarked annually by CEM Benchmarking Inc. against global peers.</li> </ul> <p>The latest results indicated:</p> <ul style="list-style-type: none"> <li>The Fund's 4 year return was below peers due to a larger policy allocation to equities in a poor period for equities, 2008-11.</li> <li>Risk was similar to peers despite the larger equities allocation owing to investment in alternative asset classes.</li> <li>Value added from active management was below peers owing to the negative contribution from active reduction of currency hedges.</li> <li>Investment management costs were above peers owing to greater use of external managers and performance fees.</li> <li>The last statutory review was completed in 2011 and concluded inter alia that <i>'the Fund's overall investment cost level is consistent with meeting the Fund's objectives and is in line with that of similarly sized funds with a similar asset allocation mix in the Australian and NZ market.'</i></li> </ul>





Performance Measure	Performance Achievement
<i>Monitor individual investment managers to ensure compliance with contracted mandates and, where appropriate, out-performance against benchmarks</i>	
<ul style="list-style-type: none"> <li>External review by independent adviser and regular reviews by the Authority's investment management staff.</li> </ul>	<p>Objective Achieved</p> <ul style="list-style-type: none"> <li>Reviews of external investment managers are obtained regularly from independent investment advisers.</li> <li>Compliance and performance is monitored monthly by the Authority's staff against mandates and independent benchmarks.</li> <li>A full review of the NZ Equities managers was undertaken in 2013 and alternative managers will be assessed as possible replacements.</li> </ul>
<i>Maintain a SIPSP that meets best practice</i>	
<ul style="list-style-type: none"> <li>Periodic review by independent adviser to assess whether the Statement of Investment Policies, Standards and Procedures (<b>SIPSP</b>) meets best practice and is relevant.</li> </ul>	<p>Objective Achieved</p> <ul style="list-style-type: none"> <li>The SIPSP is reviewed annually by the Board and in the 5 yearly statutory review. The statutory review completed in 2011 stated the SIPSP meets best practice and is relevant.</li> </ul>
<i>Comply with the SIPSP</i>	
<ul style="list-style-type: none"> <li>No unauthorised variations from the SIPSP (which may be varied by the Board from time to time) identified on annual review.</li> <li>Actual asset allocation rebalanced monthly to within rebalancing tolerances set out in the SIPSP.</li> <li>Investment manager risk remains in line with expectation by comparing investment managers' actual risk profiles against expected risk.</li> <li>Review of quarterly Key Performance Indicators (<b>KPI</b>) to determine that the custodian's performance meets its Service Level Agreement.</li> </ul>	<p>Objective Achieved</p> <ul style="list-style-type: none"> <li>The Fund remained fully compliant throughout the year.</li> <li>Rebalancing was completed monthly to within predetermined policy ranges.</li> <li>Each manager's risk is monitored at least quarterly and there were no significant breaches during the year.</li> <li>The custodian is monitored against KPIs contained in the Service Level Agreement and service issues are addressed with the custodian quarterly.</li> </ul>
<i>Put in place a sound investment strategy consistent with the SIPSP and the Authority's Beliefs</i>	
<ul style="list-style-type: none"> <li>Board review of the investment strategy, including the key investment and taxation assumptions, at least annually that confirms the strategy is consistent with the SIPSP and the Authority's Beliefs.</li> </ul>	<p>Objective Achieved</p> <ul style="list-style-type: none"> <li>The Board reviews the investment strategy annually to ensure it meets the Investment Objective and Investment Beliefs contained in the SIPSP.</li> </ul>

Performance Measure	Performance Achievement
<i>Ensure compliance with Responsible Investment Policies, including the Board's policies on ethical investment</i>	
<ul style="list-style-type: none"> <li>No investments that breach the Responsible Investment Policies and the Board's policies on ethical investment.</li> <li>Measured by internal and external review.</li> </ul>	<p>Objective Achieved</p> <ul style="list-style-type: none"> <li>There were no investments that breached policies. The Custodian undertakes monthly compliance monitoring and each Manger returns a compliance certificate.</li> <li>High risk investments are reviewed quarterly with external research assistance, and excluded investments are notified to external managers and published on the Authority's website.</li> </ul>
<i>Collaborate with other CFIs to increase the extent to which the Authority meets the aspirational principles established by UNPRI consistent with its other investment responsibilities</i>	
<ul style="list-style-type: none"> <li>Above average ratings on the implementation of the aspirational principles established by UNPRI, assessed by UNPRI review.</li> </ul>	<p>Objective Achieved</p> <ul style="list-style-type: none"> <li>The Authority's ratings in the UNPRI survey improved in 2011 and ranked in first or second quartile for all but one of the UNPRI principles.</li> </ul>
<i>Ensure the Authority complies with the GSF Act</i>	
<ul style="list-style-type: none"> <li>Completion of in-house legal compliance programme developed with advice from the Authority's legal firm.</li> </ul>	<p>Objective Achieved</p> <ul style="list-style-type: none"> <li>The Authority complied fully with the Act throughout the year with the advice from the Authority's legal firm.</li> </ul>
<i>Investment Costs</i>	
<ul style="list-style-type: none"> <li>Overall investment costs are expected to be \$23.5 million</li> </ul>	<ul style="list-style-type: none"> <li>Investment costs were \$25.6 million. These are higher than expected due to the success fees paid to managers for out-performing their benchmarks.</li> </ul>



## Schemes Administration

Performance Measure	Performance Achievement
Accurately calculate and pay entitlements, and process contributions correctly and on time, and respond appropriately to stakeholders' inquiries	
<ul style="list-style-type: none"> <li>Performance is in line with the KPIs set out in the Management Agreement between the Authority and scheme administrator. KPIs are:               <ul style="list-style-type: none"> <li>100% of all annuities are paid on time;</li> <li>all contributions are banked on receipt and allocated as soon as verified as being correct;</li> <li>all transactions are processed correctly;</li> <li>all routine correspondence is responded to within 5 working days; and</li> <li>all non-routine correspondence is responded to within 7 working days.</li> </ul> </li> </ul>	<p>Objective Achieved</p> <ul style="list-style-type: none"> <li>The scheme administrator, Datacom Employer Services Limited (Datacom), met the performance standards (set out in the Management Agreement between the Authority and Datacom) during the year.</li> <li>Detailed monthly reports are provided by Datacom on performance against KPIs. The reports are reviewed in detail by Management and included in the papers for consideration by the Board at its regular meetings. Quarterly compliance certificates are received from Datacom and are reviewed by Management.</li> </ul>
<p>Performance against the KPIs is measured through monthly reporting by the scheme administrator, monitored by the Authority's management team.</p> <ul style="list-style-type: none"> <li>The business system is relevant and supportive of the requirements of the Schemes. Assessed by:               <ul style="list-style-type: none"> <li>no major loss or corruption of data or functionality;</li> <li>the ability to access required data from the current and new business system; and</li> <li>the new business system being operational by 30 June 2013.</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>The business system continues to support the requirements of the schemes administration team. There has been no major loss or corruption of data or functionality. There were no outages during business hours and no loss of data during the year. Data has been successfully extracted as required.</li> <li>Development continues on the new business system. The complexity of the requirements has resulted in additional time being required to complete construction. The construction phase is now scheduled for completion in 2014. Planning for transition has commenced.</li> </ul>

Performance Measure	Performance Achievement
<i>Responding appropriately to stakeholders' inquiries and providing relevant information</i>	
<ul style="list-style-type: none"> <li>Timely responses to all requests for information from Treasury and meeting deadlines measured by: <ul style="list-style-type: none"> <li>no requests being received for missing or incomplete information; and</li> <li>timeframes being met.</li> </ul> </li> <li>Regular updating of website information on Schemes and Investment, sending the annual Chairman's letter to members by the end of September each year and sending member and employer updates.</li> <li>Achieving consistently good satisfaction scores in the major aspects of the annual survey of members and employers and positive feedback from other stakeholders.</li> </ul>	<p>Objective Achieved</p> <ul style="list-style-type: none"> <li>Data required by the Actuary for reporting to Treasury was sent within the required timescales.</li> <li>Actuarial information required by Treasury for the Crown financial statements was completed on time.</li> <li>All information provided was complete.</li> <li>The Authority's website has been regularly updated during the year. An annual letter was sent by the Chairman to all GSF members, and two employer updates and two member updates were sent out.</li> <li>The Authority carries out an annual survey on a random sample of members (600) and employers (80). Satisfaction with decisions made by, and information provided by, the Authority to members remains high and reasonably stable (86% and 80% respectively). Similarly, satisfaction with services and information provided by the scheme administrator to members remains high and reasonably stable (88% and 85% respectively).</li> <li>Employer satisfaction with decisions made by the Authority and confidence in investment arrangements both improved and are now more in line with pre 2012 levels. The numbers who were dissatisfied, or not at all confident, remains very low.</li> <li>Employer satisfaction with information provided by the Authority and services provided by the scheme administrator remains consistently high and stable.</li> </ul>
<ul style="list-style-type: none"> <li>Timely processing of appeals. On receipt of an appeal, complete papers are provided to the Appeals Board at least 14 days before each scheduled hearing.</li> </ul>	<ul style="list-style-type: none"> <li>In the year to 30 June 2013, four appeals were heard by the Appeals Board. All papers were provided to the Appeals Board at least 14 days before the scheduled hearing dates.</li> <li>There are no outstanding issues.</li> </ul>
<ul style="list-style-type: none"> <li>Overall expected cost (Schemes) \$5.2 million.</li> </ul>	<ul style="list-style-type: none"> <li>Actual cost for the year ended 30 June 2013 was \$4.3 million.</li> </ul>



# **GOVERNMENT SUPERANNUATION FUND**

## GOVERNMENT SUPERANNUATION FUND

### *Authority's Report*

On behalf of the Government Superannuation Fund Authority (the **Authority**), I have pleasure in presenting this report on the Government Superannuation Fund (**GSF** or the **Fund**) for the year ended 30 June 2013. The report is made in accordance with section 93B of the Government Superannuation Fund Act 1956 (the **GSF Act**).

The Fund dates back to 1948 when it was established to provide a way for state sector employees to save for their retirement. Contributors make regular payments to the Fund and in return, on retirement, receive a defined level of income. Employers, who are not funded directly by the Government, pay contributions as set by the Actuary, at the amount necessary to fund the balance of their employees' entitlements. The Government has never paid employer contributions in respect of its own employees. Instead, it meets the balance of the costs of the employees' entitlements as they become payable. The Fund was largely closed to new members in 1992.

In 2001, the Authority was established to manage the Fund's assets and administer the GSF Schemes.

This annual report includes information on membership, and other matters required by the GSF Act.

Commentary on the investment performance of the Fund starts on page 6 of the Authority's Annual Report.

Information on the Authority can be found commencing on page 3.

### **Membership**

Although the GSF Schemes were closed to new members in July 1992, and the Pacific Island sub-schemes closed on 22 October 1995, the GSF Schemes will continue to have a very substantial membership for many years.

Details of the membership of the GSF Schemes are set out on pages 28-29.



**Keith B Taylor**

*Chairman*

*Government Superannuation Fund Authority Board*

4 September 2013



## GOVERNMENT SUPERANNUATION FUND

# Regulatory Statement

In accordance with the Superannuation Schemes Act 1989, the Authority states that to the best of its knowledge and belief, for the financial year ended 30 June 2013:

- On the basis of evidence available, all contributions required to be made to the Fund, in accordance with the GSF Act, have been made or accrued.
- All benefits required to be paid from the Fund under the GSF Act have been paid.
- Due to the partially funded nature of the GSF Schemes, the market value of assets did not match the accrued benefit liability of the Fund by \$10,476 million (2012: \$11,062 million). The deficiency is covered by Section 95 of the GSF Act, which requires the Minister of Finance to appropriate funds from public money to meet the annual deficiency in payments from the Fund.

**Keith B Taylor**

*Chairman*

*Government Superannuation Fund Authority Board*

4 September 2013

## GOVERNMENT SUPERANNUATION FUND

### *Membership Commentary*

#### **Movement in contributors during the past five years:**

Year ended 30 June	Total Contributors	Change	% Change
2009	15,683	(1,348)	(7.91)
2010	14,587	(1,096)	(6.98)
2011	13,433	(1,154)	(7.91)
2012	12,453	(980)	(7.30)
<b>2013</b>	<b>11,464</b>	<b>(989)</b>	<b>(7.94)</b>

#### **Number of contributors, by scheme:**

GSF Scheme	2013	% of Total	2012
General Scheme	10,901	95.09	11,824
Armed Forces	140	1.22	145
Police	341	2.97	379
Prisons Service	64	0.56	83
Judges and Solicitor-General	10	0.09	13
Parliamentary	8	0.07	9
<b>Total contributors at end of year</b>	<b>11,464</b>	<b>100.00</b>	<b>12,453</b>

#### **Movement in the number of contributors during the year:**

	2013	2012
Contributors at beginning of year	12,453	13,433
Retirements	(894)	(888)
Withdrawals	(12)	(3)
Death before retirement	(16)	(14)
Cessation of employment before retirement	(45)	(64)
Transfer to other schemes	(22)	(12)
Reinstatement	-	1
<b>Total contributors at end of year*</b>	<b>11,464</b>	<b>12,453</b>

#### **Movement in the number of annuitants during the past five years:**

Year ended 30 June	Total Annuitants	Change	% Change
2009	46,963	(195)	(0.41)
2010	46,855	(108)	(0.23)
2011	46,839	(16)	(0.03)
2012	46,638	(201)	(0.43)
<b>2013</b>	<b>46,568</b>	<b>(70)</b>	<b>(0.15)</b>





### Movement in number of annuitants during the year:

	2013	2012
Annuitants at beginning of year	46,638	46,839
New retiring allowances	894	888
New allowances to spouses	732	742
Allowances deferred	287	198
Discontinued allowances	(1,983)	(2,029)
<b>Total annuitants at end of year</b>	<b>46,568</b>	<b>46,638</b>

There were 5,390 deferred pensions at 30 June 2013 (2012: 5,677).

### Movement in total number of members during the past five years:

Year ended 30 June	Total Contributors	Total Annuitants	Total Deferred Pensions	Total Members	Decrease During Year
2009	15,683	46,963	6,052	68,698	(1,559)
2010	14,587	46,855	5,949	67,391	(1,307)
2011	13,433	46,839	5,875	66,147	(1,244)
2012	12,453	46,638	5,677	64,768	(1,379)
<b>2013</b>	<b>11,464</b>	<b>46,568</b>	<b>5,390</b>	<b>63,422</b>	<b>(1,346)</b>

**From 1996 the number of annuitants has exceeded the number of contributors.**

**The present ratios are:**

	2013	%	2012	%
Contributors	11,464	20	12,453	21
Annuitants	46,568	80	46,638	79
	<b>58,032</b>	<b>100</b>	<b>59,091</b>	<b>100</b>

### Granting a charge over contributions

In the year to 30 June 2013, 12 charges (2011: 17) were registered by the Fund in favour of chargeholders as security over individual contributor's contributions.



# **Financial Statements**

The background of the page features a series of overlapping, curved, and pointed shapes in shades of teal and grey. These shapes are layered, creating a sense of depth and movement. The teal shapes are more prominent in the lower half, while the grey shapes are more visible in the upper half and as overlays. The overall effect is a modern, abstract design that complements the bold, black text of the title.

## GOVERNMENT SUPERANNUATION FUND

# Statement of Responsibility

The Financial Statements of the Fund for the year ended 30 June 2013 have been prepared in accordance with Section 93 of the GSF Act.

The Authority is responsible for the preparation of the Financial Statements and the judgements made in the process of producing those statements.

The Authority confirms that:

- Internal control systems have been established and maintained during the year to assure reasonable reliability and integrity of these Financial Statements; and
- The investment policies, standards, and procedures for the Fund, commencing on page 79, have been complied with.

In our opinion, the attached Financial Statements present a true and fair view of the net assets, as at 30 June 2013, and the changes in net assets and the cash flows of the Fund, for the year ended 30 June 2013.



**Keith B Taylor**

*Chairman*

*Government Superannuation Fund Authority Board*



**Simon R Tyler**

*Chief Executive*

4 September 2013



# GOVERNMENT SUPERANNUATION FUND

## Statement of Changes in Net Assets

For the year ended 30 June 2013

	Note	2013 \$000 Actual	2013 \$000 Forecast	2012 \$000 Actual
<b>Change in assets from:</b>				
<b>Investing activities</b>				
Interest, dividends and other income	1	<b>95,500</b>	79,300	88,403
Increase/(decrease) in fair values of investment assets through profit or loss	2	<b>431,211</b>	163,700	(63,226)
		<b>526,711</b>	243,000	25,177
<b>Operating activities</b>				
<b>Operating revenue</b>	3			
Government		<b>25,601</b>	23,482	21,633
Other employers		<b>6,805</b>	6,242	5,408
		<b>32,406</b>	29,724	27,041
<b>Operating expenses</b>	3			
Funding for the Authority		<b>(32,406)</b>	(29,724)	(27,041)
Surplus before tax and membership activities		<b>526,711</b>	243,000	25,177
Income tax expense	4	<b>(33,416)</b>	(41,205)	(41,936)
Surplus/(Deficit) after tax and before membership activities		<b>493,295</b>	201,795	(16,759)
<b>Membership activities</b>				
<b>Contributions</b>				
Government	5	<b>658,040</b>	700,000	699,108
Members		<b>47,179</b>	44,000	49,931
Other employers		<b>19,439</b>	20,000	22,611
		<b>724,658</b>	764,000	771,650
<b>Benefits paid</b>	6	<b>(853,347)</b>	(895,000)	(897,060)
Net benefits paid		<b>(128,689)</b>	(131,000)	(125,410)
Net increase/(decrease) in net assets		<b>364,606</b>	70,795	(142,169)
Opening net assets available to pay benefits		<b>3,016,989</b>	3,025,997	3,159,158
<b>Net assets available to pay benefits</b>		<b>3,381,595</b>	3,096,792	3,016,989

This statement is to be read in conjunction with the Statement of Accounting Policies and the Notes to the Financial Statements.

## GOVERNMENT SUPERANNUATION FUND

# Statement of Net Assets

As at 30 June 2013

	Note	2013 \$000 Actual	2013 \$000 Forecast	2012 \$000 Actual
<b>Current assets</b>				
Cash and cash equivalents		<b>194,837</b>	170,645	135,278
Derivative assets		<b>15,454</b>	125,941	93,498
Income tax receivable		<b>9,021</b>	-	-
Trade and other receivables	7	<b>70,286</b>	58,045	69,715
<b>Total current assets</b>		<b>289,598</b>	354,631	298,491
<b>Non current assets</b>				
<b>Investments</b>				
Derivative assets		<b>10,083</b>	-	17,136
Global Fixed Interest		<b>568,820</b>	672,963	689,899
Equities - NZ		<b>304,123</b>	287,669	266,072
Equities - International		<b>1,640,260</b>	1,299,844	1,175,435
Property - NZ and International		<b>13,812</b>	150,824	137,437
Commodity Futures		<b>112,605</b>	104,629	108,941
Multi-Asset and Global Tactical Asset Allocation		<b>345,227</b>	329,831	320,052
Insurance-Linked assets		<b>242,392</b>	224,525	210,722
Other investments		<b>20,105</b>	2,406	3,855
<b>Total investments</b>		<b>3,257,427</b>	3,072,691	2,929,549
Work in progress - Business System	8	<b>7,846</b>	8,770	6,904
<b>Total non current assets</b>		<b>3,265,273</b>	3,081,461	2,936,453
<b>Total assets</b>		<b>3,554,871</b>	3,436,092	3,234,944

This statement is to be read in conjunction with the Statement of Accounting Policies and the Notes to the Financial Statements.



# Statement of Net Assets *(continued)*

**As at 30 June 2013**

	Note	2013 \$000 Actual	2013 \$000 Forecast	2012 \$000 Actual
<b>Less liabilities</b>				
<b>Current liabilities</b>				
Trade and other payables	9	<b>74,379</b>	136,132	158,805
Income tax payable		-	3,858	9,298
Benefits payable		<b>2,229</b>	2,968	5,249
Derivative liabilities	13h	<b>85,247</b>	196,342	26,121
<b>Total current liabilities</b>		<b>161,855</b>	339,300	199,473
<b>Non current liabilities</b>				
Derivative liabilities	13h	<b>11,421</b>	-	18,482
<b>Total non current liabilities</b>		<b>11,421</b>	-	18,482
<b>Total liabilities</b>		<b>173,276</b>	339,300	217,955
<b>Net assets available to pay benefits</b>		<b>3,381,595</b>	3,096,792	3,016,989
<b>Promised retirement benefits</b>				
Gross liability for promised retirement benefits	12	<b>13,858,000</b>	12,096,000	14,079,000
<b>Deficit</b>		<b>10,476,405</b>	8,999,208	11,062,011
<b>Net assets available to pay benefits</b>		<b>3,381,595</b>	3,096,792	3,016,989

The Financial Statements were approved by the Authority Board on 4 September 2013.

**Keith B Taylor**

*Chairman*

*Government Superannuation Fund Authority Board*

**A K Kerr**

*Chair*

*Audit & Risk Review Committee*

*Government Superannuation Fund Authority Board*

This statement is to be read in conjunction with the Statement of Accounting Policies and the Notes to the Financial Statements.

## GOVERNMENT SUPERANNUATION FUND

# Statement of Cash Flows

For the year ended 30 June 2013

	2013 \$000 Actual	2013 \$000 Forecast	2012 \$000 Actual
<b>Cash flows from operating activities</b>			
Cash was provided from:			
Government contributions - members	675,653	700,000	629,944
Government contributions - expenses	25,450	23,213	22,557
Members' contributions	48,181	44,110	50,167
Other employers' contributions - members	19,017	20,013	21,314
Other employers' contributions - expenses	6,250	6,214	5,590
Interest and dividends	96,125	81,039	89,078
Cash was disbursed to:			
Benefit payments	(856,858)	(895,570)	(851,508)
Income tax	(51,734)	(41,835)	(59,576)
Operating expenses	(31,595)	(30,467)	(28,656)
<b>Net cash flows from operating activities</b>	<b>(69,511)</b>	<b>(93,283)</b>	<b>(121,090)</b>
<b>Cash flows from investing activities</b>			
Cash was provided from:			
Maturities and sales of investment assets	6,761,073	4,237,558	5,005,172
Cash was disbursed to:			
Purchase of investment assets	(6,630,939)	(4,108,000)	(4,907,585)
Business System	(1,064)	(1,573)	(2,905)
<b>Net cash flows from investing activities</b>	<b>129,070</b>	<b>127,985</b>	<b>94,682</b>
Net increase/(decrease) in cash held	59,559	34,702	(26,408)
Opening cash and cash equivalents	135,278	135,943	161,686
<b>Closing cash and cash equivalents</b>	<b>194,837</b>	<b>170,645</b>	<b>135,278</b>

This statement is to be read in conjunction with the Statement of Accounting Policies and the Notes to the Financial Statements.





## GOVERNMENT SUPERANNUATION FUND

# Reconciliation of Net Changes in Net Assets to Net Operating Cash Flows

**For the year ended 30 June 2013**

	2013 \$000	2012 \$000
<b>Net increase/(decrease) in net assets</b>	<b>364,606</b>	(142,169)
<b>Movements in working capital items</b>		
Receivables and prepayments	<b>16,615</b>	25,576
Investment receivables	<b>(17,185)</b>	16,901
Income tax receivable	<b>(9,021)</b>	-
Government contributions received in advance	<b>356</b>	(51,907)
Investment payables	<b>(85,932)</b>	49,136
Trade and other payables	<b>1,150</b>	(907)
Income tax payable	<b>(9,298)</b>	(18,232)
Benefits payable	<b>(3,020)</b>	2,821
	<b>(106,335)</b>	23,388
<b>Changes in items classified as investing activities</b>		
Accrued interest portion of bonds	<b>190</b>	59
Accrued payments for Business System	<b>122</b>	443
Change in fair value of investment assets	<b>(431,211)</b>	63,226
Investment settlement receivables	<b>17,185</b>	(16,901)
Investment settlement payables	<b>85,932</b>	(49,136)
	<b>(327,782)</b>	(2,309)
<b>Net cash out flows from operating activities</b>	<b>(69,511)</b>	(121,090)

This statement is to be read in conjunction with the Statement of Accounting Policies and the Notes to the Financial Statements.

## GOVERNMENT SUPERANNUATION FUND

# *Judges and Solicitor-General Superannuation*

## Statement of Changes in Net Assets

For the year ended 30 June 2013

	2013 \$000	2012 \$000
<b>Income from operations*</b>		
Government contributions	<b>15,966</b>	15,963
Members' contributions	-	-
	<b>15,966</b>	15,963
<b>Expenditure*</b>		
Benefits paid:		
Retirements	<b>12,457</b>	12,936
Allowances capitalised	<b>1,555</b>	1,008
Spouses and children	<b>1,954</b>	2,016
	<b>15,966</b>	15,963
<b>Net changes in net assets</b>	-	-

\* These figures are incorporated in the Government Superannuation Fund Statement of Changes in Net Assets.

This statement is to be read in conjunction with the Statement of Accounting Policies and the Notes to the Financial Statements.



## GOVERNMENT SUPERANNUATION FUND

# *Parliamentary Superannuation*

## Statement of Changes in Net Assets

For the year ended 30 June 2013

	2013 \$000	2012 \$000
<b>Income from operations*</b>		
Government contributions	<b>4,287</b>	4,867
Members' contributions	<b>109</b>	116
	<b>4,396</b>	4,983
<b>Expenditure*</b>		
Benefits paid:		
Retirements	<b>3,535</b>	3,762
Allowances capitalised	<b>223</b>	625
Spouses and children	<b>638</b>	596
	<b>4,396</b>	4,983
<b>Net changes in net assets</b>	<b>-</b>	<b>-</b>

\* These figures are incorporated in the Government Superannuation Fund Statement of Changes in Net Assets.

## GOVERNMENT SUPERANNUATION FUND

# Statement of Accounting Policies

The following significant policies have been applied in the preparation of the Financial Statements:

### (i) Reporting entity and statutory base

The Financial Statements of the Government Superannuation Fund (the **Fund**) are prepared pursuant to section 93 of the Government Superannuation Fund Act 1956 (**GSF Act**) and incorporate the Judges and Solicitor-General Superannuation Account and the Parliamentary Superannuation Account.

The Fund was established by section 13 of the GSF Act. It consists of various defined benefit superannuation schemes (**GSF Schemes**), as prescribed in the GSF Act. Pursuant to section 19H of the GSF Act, the GSF Schemes are registered under the Superannuation Schemes Act 1989.

#### **Reporting requirements**

The Financial Statements have incorporated the requirements of NZ IAS-26: *Accounting and Reporting by Retirement Benefit Plans*, and with the provisions of relevant legislative requirements. The Fund is a profit-oriented entity domiciled in New Zealand (**NZ**).

### (ii) Statement of compliance

The Financial Statements have been prepared in accordance with Generally Accepted Accounting Practice in New Zealand (**NZ GAAP**), applying the New Zealand equivalents to International Financial Reporting Standards, and its interpretations (**NZ IFRS**), as appropriate for profit-oriented entities. The Financial Statements comply with International Financial Reporting Standards (**IFRS**).

The preparation of financial statements, in conformity with NZ IFRS, requires judgements, estimates and assumptions to be made that affect the application of policies and the reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions made are based on historical experience and other factors that are believed to be reasonable under the circumstances. The results of the estimates and associated assumptions form the basis of making the judgements about the carrying value of assets and liabilities, which are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and associated assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the year in which the estimate is revised, if the revision affects only that year, or in the year of the revision and future years, if the revisions affect both current and future years.

Judgements are made in the application of NZ IFRS, that have a significant effect on the Financial Statements. Estimates with a significant risk of material adjustment in the next year are discussed in Notes 11, 12 and 13.

### (iii) Measurement base

The measurement base adopted is that of historical cost modified by the revaluation of investment assets, which are measured at fair value.



**(iv) Presentation and functional currency**

The Fund is located within New Zealand, and the performance of the Fund is measured and reported in New Zealand Dollars (**NZD**), rounded to thousands (**\$000**) except as indicated. These Financial Statements are presented in NZD as that is the currency of the primary economic environment in which the Fund operates. The Fund's presentational and functional currency is NZD.

**(v) Accounting policies**

The following particular accounting policies, which materially affect the measurement of changes in net assets, financial position and cash flows have been adopted in the preparation of the Financial Statements.

***Investment income***

Interest income is recognised using the effective interest rate of the instrument. The effective interest method is a method of calculating the amortised cost of a financial asset and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset or, where appropriate, a shorter period.

Realised and unrealised gains or losses on financial instruments are recognised in the Statement of Changes in Net Assets. Interest income on assets, designated at fair value through profit or loss, is accrued at balance date. Dividend income is recognised in the Statement of Changes in Net Assets on the ex dividend date.

***Benefits***

Benefits are recognised in the Statement of Changes in Net Assets when they become payable.

***Foreign currencies***

Transactions in currencies, other than NZD, are recorded at the rates of exchange prevailing on the dates of the transactions. At each balance date, assets and liabilities, that are denominated in foreign currencies, are retranslated at the rates prevailing on balance date. Gains and losses arising on translation are included in the Statement of Changes in Net Assets for the year.

***Expenses***

All expenses other than benefits, recognised in the Statement of Changes in Net Assets, are accounted for on an accruals basis.

***Tax***

For taxation purposes, the Fund is classified as a portfolio investment entity (**PIE**). The income tax expense represents the sum of the tax liability for the year and includes deferred tax (if any). The taxation currently payable is based on taxable profit for the year. Taxable profit differs from profit before tax, as reported in the Statement of Changes in Net Assets, because it excludes items of income or expense that are taxable or deductible in other years, and it further excludes items that are never taxable or deductible.

Gains and losses on equities are non-taxable to the Fund. Taxable profit also requires that the Fair Dividend Rate (**FDR**) calculation method be applied to investments in overseas equities, which deems taxable income to arise regardless of the increase or decline in value of the investments. The Fund's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the balance date.

### ***Financial instruments***

Financial assets and financial liabilities are recognised in the Statement of Net Assets when the Fund becomes a party to the contractual provisions of the instruments. The Fund offsets financial assets and financial liabilities if the Fund has a legally enforceable right to set off the recognised amounts and interests, and intends to settle on a net basis. The Fund derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire. A financial liability is derecognised when the obligation specified in the contract is discharged, cancelled, or expires.

### ***Investments***

Investments are recognised and derecognised on the trade date where a purchase or sale is under a contract, whose terms require delivery within the timeframe established by the market concerned, and are initially measured at fair value. Investments are designated at fair value through profit or loss.

Fair values are determined after taking into account accrued interest on all applicable securities. Fair value is an estimate of the amount of consideration that would be agreed upon in an arms' length transaction between knowledgeable willing parties, who are under no compulsion to act.

Financial assets, designated at fair value through profit or loss, are measured at subsequent reporting dates at fair value, which is the bid price on the exchange on which the investment is quoted without any deduction for future selling costs. If a quoted market price is not available on a recognised stock exchange, the fair value of the instrument is estimated using accepted valuation techniques. Investments in units of pooled investment funds are valued at the closing price, or the value advised by the relevant investment manager.

### ***Government Superannuation Fund Business System***

All directly attributable costs for the Government Superannuation Fund Business System (**Business System**) have been capitalised and classified as work in progress. These costs will be amortised on completion of the project.

### ***Securities lending***

Securities lending transactions are collateralised by securities or cash. The transfer of the securities to counterparties is only reflected in the Statement of Net Assets if the risks and rewards of ownership are also transferred. Collateral advanced by the borrower in the form of readily marketable securities (non-cash) is held in escrow by a third-party agent. Recourse of those securities is only available in the event of default by the borrower and, as such, the non-cash collateral is not recognised in the Statement of Net Assets. Collateral advanced by the borrower in the form of cash is recognised in the Statement of Net Assets as an asset, along with a corresponding liability to repay the cash collateral to the borrower, once the securities have been returned.

### ***Impairment***

All assets that are stated at amortised cost are reviewed at balance date to determine whether there is objective evidence of impairment. If any such evidence exists, the asset's recoverable amount is determined and any impairment loss is the difference between the asset's carrying amount and the recoverable amount.

### ***Trade and other receivables***

Trade and other receivables are carried at amortised cost and may include sales of securities and investments that are unsettled at balance date, and may also include dividends and interest.



Dividends and distributions are accrued when the right to receive payment is established. Interest is accrued at balance date from the time of last payment.

### ***Trade and other payables***

Trade and other payables are not interest-bearing and are carried at amortised cost. Any outstanding trades are recorded on trade date and are normally settled within three business days. Purchases of securities and investments, that are unsettled at balance date, are included in payables.

### ***Derivative financial instruments and hedge accounting***

Derivative financial instruments are contracts whose values are derived from changes in one or more underlying financial instruments or indices. The Fund's activities expose it primarily to the financial risks of changes in foreign currency rates, commodity prices and interest rates. The Fund may use foreign exchange forward contracts, commodity swaps and interest rate swap contracts to hedge these exposures. The Fund does not use derivative financial instruments directly for speculative purposes.

Derivative instruments are initially recognised at fair value through profit or loss on the date on which a derivative contract is entered into. They are subsequently re-measured at each balance date using either quoted sales prices or appropriate valuation techniques. Any gains or losses are taken to the Statement of Changes in Net Assets in the period in which they occur. Transaction costs are expensed on initial recognition. The fair value of commodity futures swaps is determined using broker quotations.

Derivatives are carried as assets when their fair value is positive and as liabilities when their fair value is negative. The Fund does not undertake any form of hedge accounting. The use of financial derivatives is governed by a Statement of Investment Policies, Standards and Procedures (**SIPSP**), approved by the Government Superannuation Fund Authority Board (the **Board**), which includes written policies on the use of financial derivatives.

The Fund does not adopt hedge accounting.

### ***Goods and Services Tax***

The Fund is not registered for Goods and Services Tax (**GST**). All components of the Financial Statements are stated inclusive of GST where appropriate.

### ***Statement of Cash Flows***

The following are definitions of the terms used in the Statement of Cash Flows:

- ***Cash and cash equivalents***

These comprise cash balances held with banks in New Zealand and overseas. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash, are subject to insignificant risk of changes in value, and are held for the purpose of meeting short-term cash commitments. Only items that have an original maturity of three months or less are classified as cash and cash equivalents.

- ***Investing activities***

These comprise acquisition and disposal of investments. Investments include securities not falling within the definition of cash.

- ***Operating activities***

These include any activities that are the result of normal business activities.

**(vi) Forecast figures**

The forecast figures are those presented in the Fund's 2012 Statement of Intent. The forecast figures were prepared in accordance with the accounting policies adopted by the Fund for the preparation of the Financial Statements.

**(vii) Standards issued but not yet effective**

Various standards, interpretations and amendments have been issued by the External Reporting Board but have not been adopted by the Fund because they are not yet effective. The Fund expects to adopt the applicable standards and interpretations in the period in which they become mandatory. The Fund anticipates that the standards and interpretations will have no material impact on the historical statements of the Fund in the period of initial application.

**(viii) Consistency in presentation**

The same presentation and methods of computation have been followed in these financial statements as were applied in the preparation of the Fund's Financial Statements for the year ended 30 June 2012.

**(ix) Changes in accounting policies**

There have been no material changes to accounting policies during the year.





# GOVERNMENT SUPERANNUATION FUND

## Notes to the Financial Statements

For the year ended 30 June 2013

### 1. Interest, dividends and other income

	2013 \$000	2012 \$000
Global Fixed Interest	26,733	27,654
Short term and call deposits	472	991
Equities - NZ	16,045	13,961
Equities - International	30,566	22,969
Property - NZ and International	904	4,532
Multi-Asset and Global Tactical Asset Allocation	10,945	10,792
Other income	9,835	7,504
<b>Total interest, dividends and other income</b>	<b>95,500</b>	<b>88,403</b>

### 2. Changes in fair values of investment assets through profit or loss\*

	2013 \$000	2012 \$000
Global Fixed Interest	6,492	39,109
Short term investments	201	1,576
Equities - NZ	67,374	(21,606)
Equities - International	329,866	(83,642)
Property - NZ and International	35	2,397
Commodity Futures	(6,909)	(12,655)
Multi-Asset and Global Tactical Asset Allocation	22,100	(171)
Insurance-Linked Assets	12,052	11,766
<b>Total changes in fair values of investment assets through profit or loss</b>	<b>431,211</b>	<b>(63,226)</b>

\* Includes changes resulting from hedging (where applicable)

### 3. Operating revenue and expenses

In terms of section 15E (1) of the GSF Act, the administrative expenses of the Authority, including investment management and custody expenses, are reimbursed by the Fund. Both the Government and other employers reimburse the Fund under section 95 of the GSF Act for the Authority's expenses. In the reporting period, as certified by the Actuary, the Government contributed 79% (2012: 80%) of the Authority's administrative expenses reimbursed by the Fund. Other employers contributed the balance of 21% (2012: 20%).

#### 4. Income tax expense

	2013 \$000	2012 \$000
<b>Reconciliation to statement of changes in net assets*</b>		
Surplus before tax and membership activities	<b>526,711</b>	25,177
Add imputation credits	<b>3,906</b>	3,534
Net taxable income	<b>530,617</b>	28,711
Tax expense at 28%	<b>148,572</b>	8,039
Tax effect:		
Non deductible (gain)/loss	<b>(128,281)</b>	16,733
FDR income	<b>25,066</b>	23,555
Prior period adjustment	<b>(6,328)</b>	(100)
Imputation credits	<b>(3,876)</b>	(3,429)
Withholding tax credits	<b>(1,737)</b>	(2,862)
Income tax expense	<b>33,416</b>	41,936
Income tax expense comprises:		
Current tax	<b>39,744</b>	42,036
Prior period adjustment	<b>(6,328)</b>	(100)
<b>Income tax expense</b>	<b>33,416</b>	41,936

\* At balance date there is no deferred taxation

#### 5. Government contributions

	2013 \$000	2012 \$000
Government service superannuation contributions	<b>637,787</b>	678,278
Judges and Solicitor-General superannuation contributions	<b>15,966</b>	15,963
Parliamentary superannuation contributions	<b>4,287</b>	4,867
<b>Total Government contributions</b>	<b>658,040</b>	699,108

##### ***Funding arrangements***

There is no requirement on the Government to fully fund the GSF Schemes. The basis of funding to meet benefits is partly from contributors' contributions, as set out below, and the surplus after-tax (if applicable), the balance being the contributions from the Government and non-departmental employers. Reliance is placed on the provisions in the GSF Act for the Government to ensure that sufficient funds are available, or will be available, to pay benefits as they fall due.



## 5. Government contributions (*continued*)

Member Contribution %	GSF Scheme	Employer Contribution for year ended 30 June 2013 %
	General Scheme:	
6.5	- Non-funding employers*	10.7
6.5	- Funding except Islands**	Between 10.9 and 16.1
6.5	- Islands	12.1
7.6	Armed Forces	25.1
7.5	Police	19.1
8.5	Prisons Service	Nil

\* Not receipted by the Fund

\*\*As the employer contribution rate is subject to age and gender of contributors, it is different from one employer to another.

The employer contribution rates were reviewed as part of the Statutory Actuarial Valuation of the Fund as at 30 June 2012. As a result some increases to employer contribution rates were implemented with effect from 1 July 2013 (see Note 11).

## 6. Benefits and refunds paid

	2013 \$000	2012 \$000
<b>Benefits:</b>		
Pension entitlements	<b>704,303</b>	725,068
Allowances capitalised	<b>32,017</b>	47,561
Spouses and children	<b>109,976</b>	114,356
<b>Refunds:</b>		
Transfers to other schemes	<b>5,304</b>	3,599
Cessation of membership	<b>558</b>	5,997
Death	<b>1,189</b>	479
<b>Total benefits and refunds paid</b>	<b>853,347</b>	897,060

## 7. Trade and other receivables

	2013 \$000	2012 \$000
Government contributions - expenses	<b>6,170</b>	6,019
Government contributions - benefits	-	17,257
Members' contributions	<b>776</b>	900
Other employers' contributions - expenses	<b>109</b>	-
Other employers' contributions - benefits	<b>2,494</b>	2,078
Interest and dividends	<b>3,641</b>	3,598
Investment settlements receivable	<b>55,257</b>	38,072
Business system	<b>122</b>	-
Prepaid benefits	<b>401</b>	-
Past service contributions	<b>1,122</b>	1,554
Pension entitlements	<b>194</b>	237
<b>Total trade and other receivables</b>	<b>70,286</b>	69,715

## 7. Trade and other receivables (*continued*)

The Authority does not believe there are any financial assets past due at balance date and, therefore, there is no impairment.

## 8. Business System

The Business System is used for the administration of the GSF Schemes. It supports the core business functions of the GSF Schemes including contributions management, benefit calculation and payment, scheme administration, financial accounting and scheme reporting. The Authority is currently developing a new Business System. As at 30 June 2013 \$7.846 million (2012: \$6.904 million) of capital costs for the new system were allocated as Work in Progress on the Statement of Net Assets. It is expected the Authority will commence amortising the capital costs within the next 12 months.

## 9. Trade and other payables

	2013 \$000	2012 \$000
Members' contributions	321	240
Government Superannuation Fund Authority	4,165	2,651
Other employers' contributions - expenses	-	446
Government contributions in advance - benefits	356	-
Business system	214	213
Investment settlements payable	69,323	155,255
<b>Total trade and other payables</b>	<b>74,379</b>	158,805

## 10. Actuarial valuations of the Fund

### *Statutory actuarial valuation*

Section 94 of the GSF Act requires that the Authority must obtain a report from an actuary that examines the financial position of the Fund as at dates determined by the Minister of Finance, being dates that are no more than 3 years apart. On 22 August 1999, the Minister directed annual valuations be carried out.

The latest published statutory valuation was undertaken by the Authority's Actuary, Emma Brodie, (FNZSA, FIAA), Senior Consultant, Russell Employee Benefits Pty Limited (the **Actuary**) as at 30 June 2012. The report was tabled in Parliament on 11 March 2013. More information on the results of the valuation is provided in Note 11.

### *New Zealand International Accounting Standards (NZ IAS)-26 actuarial valuation*

The Actuary values the promised retirement benefits, in accordance with NZ IAS-26, for the Financial Statements of the Fund. The most recent valuation was undertaken as at 30 June 2013 - refer Note 12.

## 11. Statutory actuarial valuation as at 30 June 2012

Details of the statutory actuarial valuation, as at 30 June 2012, are included for information only.

The statutory valuation is used to determine the employer subsidy rates and to apportion entitlements between the Fund and Government (see below).

Significant assumptions, used in the statutory valuation were:

- Discount rate 5.5% per annum
- Consumer Price Index 2.5% per annum
- Salary increases 3.0% per annum



# 11. Statutory actuarial valuation as at 30 June 2012 (continued)

Rates of mortality, morbidity and withdrawal are based on scheme experience, with that experience being used to adjust standard published tables where available.

The results of the 30 June 2012 statutory valuation are:

	2012 \$ million	2011 \$ million
<b>Past service liabilities</b>		
Armed Forces contributors	10	34
General Scheme contributors (excluding Islands)	3,041	2,511
General Scheme contributors (Islands only)	62	38
Police contributors	259	219
Prisons Service contributors	26	23
Judges and Solicitor-General	28	26
Parliamentary	11	10
Pensioners	9,872	8,736
Deferred pensioners	752	658
<b>Total past service liabilities</b>	<b>14,061</b>	<b>12,255</b>
<b>Less value of Fund assets</b>	<b>3,017</b>	<b>3,159</b>
<b>Unfunded past service liability</b>	<b>11,044</b>	<b>9,096</b>

\* The above figures are rounded and so may not appear to add exactly.

Vested benefits are calculated as the amount payable in the event that all contributors ceased membership as at the valuation date. The vested benefit values are shown in the following table, where contributors include the inactive members. The ratio of vested benefits to past service liabilities is also shown.

Scheme/Group	As a percentage of past service liability	2012 \$ million	2011 \$ million
<b>Vested Benefits</b>			
<i>Contributors:</i>			
Armed Forces	96%	10	9
General Scheme-excl Islands	113%	3,431	3,141
General Scheme-Islands	110%	69	42
Police	77%	199	204
Prisons Service	102%	26	24
Judges and Solicitor-General	115%	32	34
Parliamentary	84%	9	12
<b>Total Contributors</b>	<b>110%</b>	<b>3,776</b>	<b>3,465</b>
<i>Pensioners:</i>			
Pensioners	100%	9,872	8,736
Deferred pensioners	100%	752	658
<b>Total Pensioners</b>	<b>100%</b>	<b>10,624</b>	<b>9,394</b>
<b>Grand total</b>		<b>14,399</b>	<b>12,859</b>
Less net assets		3,017	3,159
<b>Shortfall</b>		<b>11,382</b>	<b>9,700</b>

\* The above figures are rounded and so may not appear to add exactly.

## 11. Statutory actuarial valuation as at 30 June 2012 (continued)

The Fund has been closed to new entrants since 1992. Members with ten or more years' service are eligible to take an immediate or deferred pension on leaving the Fund. As a result, almost all members in the Fund can take either an immediate pension or a deferred pension. The total value of these pensions for all members, as at the valuation date, is the vested benefits.

Members will retire at dates later than 30 June 2012. The pension they receive at their actual retirement date can be split into that part accrued at the valuation date and that part which will accrue after the valuation date. The net asset value of the Fund was used as the actuarial value of the assets.

The valuation revealed that the Fund was in deficit at the date of the valuation. The benefits payable from the Fund are underwritten by the Government. The Actuary recommended that from 1 July 2013, the Government pays 83.3% of each benefit paid (2012: 79%).

Employer contribution rates, including employer superannuation contribution tax at 33% (if applicable), are as follows:

- For funding employers (employers of those contributors who are paid from money that is not public money) the employer contribution rate has been determined under a notional funding approach;
- For employers that are the Public Services of the Cook Islands, Niue or Tokelau, the employer contribution rate is certified as 12.1% of contributor salaries; and
- For employers other than the Public Services of the Cook Islands, Niue or Tokelau, the employer contribution rate is certified as the average rate of contributor salaries obtained by applying the percentage rates to the contributors of the employer, by reference to gender and age nearest as at 30 June 2013 given in the following table:

Age range	Males	Females
Up to age 54	13.6%	14.4%
Age 55 to age 59	13.8%	14.7%
Age 60 to age 64	13.1%	14.0%
Age 65 to age 69	11.5%	12.4%
Age 70 and over	nil	nil

- For non funding employers (employers of those contributors who are paid from money that is public money) the employer contribution rate has been determined under a notional funding approach. The employer contribution rates recommended in the statutory actuarial valuation report as at 30 June 2012 are as follows:
  - for the Armed Forces Scheme: a rate of 25.1% of contributor salaries;
  - for the General Scheme: a rate of 11.8% of contributor salaries;
  - for the Police Scheme: a rate of 15.6% of contributor salaries;
  - for the Prisons Service Scheme: a rate of 0% of contributor salaries;
  - for the Judges and Solicitor-General Scheme: an amount equal to the benefits payable; and
  - for the Parliamentary Scheme: an amount equal to the benefits payable.



## 12. Gross liability for promised retirement benefits as at 30 June 2013

The Actuary has valued the promised retirement benefits in accordance with NZ IAS-26, as at 30 June 2013, for the purposes of the Fund's Financial Statements.

Significant assumptions, used in the valuation, were:

- Discount rate 5.50% per annum
- Consumer Price Index 2.50% per annum (long-term)
- Salary increases 3.00% per annum

<b>Movement in promised retirement/past service benefit liability</b>	<b>2013 \$ million</b>	<b>2012 \$ million</b>
Opening gross promised retirement/past service benefit liability	<b>14,079</b>	12,255
Movements in liability		
Expected changes	<b>(66)</b>	(68)
Experience (gains)/losses	<b>(22)</b>	30
Assumption changes:		
Change in discount rate and Consumer Price Index	<b>(114)</b>	1,060
Change in demographic assumption (including mortality improvement)	<b>(19)</b>	802
<b>Closing gross promised retirement/past service benefit liability</b>	<b>13,858</b>	14,079

### ***Vested benefits - 30 June 2013***

Vested benefits are calculated as the amount payable in the event that all contributors ceased membership as at the valuation date. The vested benefit values, as at 30 June 2013, are shown in the following table, where contributors include the inactive members.

<b>Vested benefits</b>	<b>2013 \$ million</b>	<b>2012 \$ million</b>
Contributors	<b>3,437</b>	3,776
Pensioners:		
Current pensioners	<b>9,983</b>	9,872
Deferred pensioners	<b>724</b>	752
Total pensioners	<b>10,708</b>	10,624
<b>Total vested benefits</b>	<b>14,144</b>	14,400
Less net assets	<b>(3,382)</b>	(3,017)
<b>Shortfall</b>	<b>10,762</b>	11,383

\* The above figures are rounded so may not appear to add exactly.

## 13. Financial instruments

### ***a) Management of financial instruments***

The investments of the Fund are managed on behalf of the Authority by specialist investment managers, which are required to invest the assets allocated for management in accordance with the terms of written investment management agreements. The Authority has determined that the appointment of these managers is appropriate for the Fund and is in accordance with the Authority's SIPSP.

### 13. Financial instruments (*continued*)

JP Morgan Chase acts as master custodian on behalf of the Authority and provides services including physical custody and safekeeping of assets, settlement of trades, collection of dividends and other investment income and accounting for investment transactions.

#### **b) Significant accounting policies**

Details of the significant accounting policies and methods adopted, including the criteria for recognition, the basis of measurement and the basis on which revenues and expenses are recognised in respect of each class of financial asset and financial liability, are disclosed in the Statement of Accounting Policies.

#### **c) Capital risk management**

The investment strategy, Reference Portfolio and Target Portfolio are reviewed regularly by the Authority, in conjunction with its advisors (see page 6). The Authority reviews the cash requirements and funding of the GSF Schemes, each month, in the context of maintaining the Target Portfolio, and redeems or invests funds as appropriate.

#### **d) Categories of financial instruments**

The Fund recognises all investment financial assets and liabilities at fair value through profit or loss, or at amortised cost, as detailed in the Statement of Accounting Policies, and other financial assets and liabilities at amortised cost.

	2013 \$000	2012 \$000
Financial investment assets at fair value	<b>3,272,881</b>	3,023,047
Financial investment liabilities at fair value	<b>96,668</b>	44,603
Financial assets at amortised cost	<b>265,123</b>	204,993
Financial liabilities at amortised cost	<b>76,608</b>	164,054

#### **e) Fair value measurements recognised in the Statement of Net Assets**

The following table provides an analysis of the financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable.

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets to identical assets or liabilities;
- Level 2 fair value measurements are those derived from inputs, other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).





### 13. Financial instruments (*continued*)

2013	Level 1 \$000	Level 2 \$000	Level 3 \$000	Total \$000
<b>Financial assets at fair value through profit or loss</b>				
Derivative financial assets	-	25,537	-	25,337
Investments in cash funds – New Zealand (NZ)	20,105	-	-	20,105
Investments in Fixed interest - International	557,224	11,596	-	568,820
Equities – NZ	280,720	23,403	-	304,123
Equities – International	1,266,206	374,054	-	1,640,260
Property	-	13,812	-	13,812
Commodity Futures	-	112,605	-	112,605
Multi-asset and Global Tactical Asset Allocation	-	345,227	-	345,227
Insurance-Linked Assets	-	242,392	-	242,392
	2,124,255	1,148,626	-	3,272,881
<b>Financial liabilities at fair value through profit or loss</b>				
Derivative financial liabilities	-	96,668	-	96,668
	-	96,668	-	96,668
2012	Level 1 \$000	Level 2 \$000	Level 3 \$000	Total \$000
<b>Financial assets at fair value through profit or loss</b>				
Derivative financial assets	-	110,634	-	110,634
Investments in cash funds – NZ	3,855	-	-	3,855
Investments in Fixed interest - International	657,320	32,579	-	689,899
Equities – NZ	246,709	19,363	-	266,072
Equities – International	885,819	289,616	-	1,175,435
Property	128,365	9,072	-	137,437
Commodity Futures	-	108,941	-	108,941
Multi-Asset and Global Tactical Asset Allocation	-	320,052	-	320,052
Insurance-Linked Assets	-	210,722	-	210,722
	1,922,068	1,100,979	-	3,023,047
<b>Financial liabilities at fair value through profit or loss</b>				
Derivative financial liabilities	-	44,603	-	44,603
	-	44,603	-	44,603

#### f) Financial risk management objectives

The Fund is exposed to a variety of financial risks as a result of its activities. These risks include credit risk, liquidity risk and market risk (including currency risk, interest rate risk and price risk). The Fund's risk management and investment policies, approved by the Authority, seek to minimise the potential adverse effects of these risks on the Fund's financial performance, within the context of the Risk Parameter (see page 6). These policies may include the use of certain financial derivative instruments to manage risk to within the approved limits.

### **13. Financial instruments (*continued*)**

The Authority outsources the investment management to specialist managers, which provide services to the Fund, co-ordinate access to domestic and international investment markets, and manage the financial risks relating to the operations of the Fund in accordance with investment mandates set and monitored by the Authority. The Fund invests principally in a portfolio of equities and fixed interest securities. Exposure to market risks is diversified by direct investment in commodity futures, private equity, insurance linked assets, a multi-asset fund and global tactical asset allocation. The Fund may also invest in derivative instruments such as futures and options.

The use of financial derivatives is governed by the Authority's SIPSP, which provides written policies on the use of financial derivatives. These policies permit the use of derivatives to change the Fund's exposure to particular assets. Derivatives cannot be used directly to leverage the Fund and the Fund's effective market exposure should not exceed the market value of its assets. Compliance with policies and exposure limits is reviewed by the Authority on a continuous basis.

#### ***g) Credit risk***

Credit risk refers to the risk that a counterparty will default on its contractual obligations, resulting in financial loss to the Fund. The Authority has adopted the policy of only dealing with creditworthy counterparties and obtaining sufficient collateral, or other security where appropriate, as a means of mitigating the risk of financial loss from default. The Authority measures credit risk on a fair value basis. The Fund's exposure and the credit ratings of its counterparties are continuously monitored by the Authority.

Credit risk, arising on direct debt investments, is mitigated by investing in rated instruments or instruments issued by rated counterparties with credit ratings for the portfolio as a whole of at least a weighted average of A- (with all individual instruments at a minimum of investment grade BBB-), or better, as determined by Standard and Poor's. Credit risk associated with receivables is considered minimal. The largest receivables balance is in relation to investments sold, which are settled within three days of trade date, and for which the counterparties are mainly large financial institutions.

The Fund does not have any significant credit risk exposure to any single counterparty, or any group of counterparties having similar characteristics. It is the opinion of the Authority that the carrying amounts of the financial assets represent the maximum credit risk exposure at balance date.

As at 30 June 2013, the Fund does not have any single underlying investment exceeding 5% of the net assets (2012: nil).

During the year the Fund began securities lending as a means of earning additional income from its investments. As at 30 June 2013, the Fund had approximately \$188 million lent out to counterparties. These assets have remained in the name of the Fund and were lent out against specific collateral provided by the Custodian which amounts to 102% of the market value of securities lent and to which the Fund has direct access in the event of default.

#### ***h) Liquidity risk***

The Authority's approach to managing liquidity for the Fund is to ensure that it will always have sufficient liquidity to meet the Fund's liabilities as they fall due. The Fund is therefore exposed to the liquidity risk of meeting its share of the benefit payments. The Fund's listed equities and fixed interest securities are considered to be realisable over a reasonable period of time, although with a market risk.



### 13. Financial instruments (*continued*)

The Fund's liquidity risk is managed in accordance with the Authority's investment strategy. The Authority manages liquidity risk by maintaining cash, cash equivalents and short term investments, and through the continuous monitoring of forecast and actual cash flows and by seeking to match the maturity profiles of financial assets and liabilities. The Authority's overall strategy to manage liquidity risk remains unchanged from the previous year.

The following tables summarise the maturity profiles of the Fund's financial liabilities based on contractual maturities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities and based on the earliest date on which the Fund can be required to pay. The tables include both interest and principal cash flows.

	Less than 12 months \$000	1-5 years \$000	5+ years \$000	Total \$000
<b>2013</b>				
Unsettled purchases	<b>69,323</b>	-	-	<b>69,323</b>
Derivative liabilities	<b>85,247</b>	<b>1,984</b>	<b>9,437</b>	<b>96,668</b>
Other financial liabilities	<b>7,285</b>	-	-	<b>7,285</b>
Total	<b>161,855</b>	<b>1,984</b>	<b>9,437</b>	<b>173,276</b>
<b>2012</b>				
Unsettled purchases	155,255	-	-	155,255
Derivative liabilities	26,121	10,170	8,312	44,603
Other financial liabilities	8,799	-	-	8,799
Total	190,175	10,170	8,312	208,657

#### i) *Market risk*

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: market interest rates (interest rate risk), foreign exchange (currency risk) and market prices (price risk). The Fund manages market risk by outsourcing its investment management; the investment managers manage the market risk in accordance with investment mandates.

The Fund's investment strategy is to invest in a diversified portfolio of equities and fixed interest securities and it may also invest in derivative instruments such as futures and options. Exposure to market risks is diversified by direct investment in commodity futures, private equity, insurance-linked assets, a multi-asset fund and global tactical asset allocation.

#### *Interest rate risk management*

The Fund's activities expose it to the financial risk of changes in interest rates. Floating rate instruments expose the Fund to cash flow risk, whereas fixed interest rate instruments expose the Fund to fair value interest rate risk. The Authority monitors the Fund's exposure to interest rate risk.

The following tables detail the Fund's exposure to interest rate risk on financial assets, based on contractual maturities, at the financial statement date. Interest rate risk is managed by the investment managers.

### 13. Financial instruments (*continued*)

#### *Financial assets: Interest rate instruments*

	Weighted average interest rate %	Less than 12 months \$000	1-5 years \$000	5+ years \$000	Total \$000
<b>2013</b>					
Cash and cash equivalents	3.27	<b>194,837</b>	-	-	<b>194,837</b>
Fixed interest securities	4.29	<b>54,956</b>	<b>155,971</b>	<b>357,893</b>	<b>568,820</b>
Receivables for securities	n/a	<b>55,257</b>	-	-	<b>55,257</b>
<b>Total</b>		<b>305,050</b>	<b>155,971</b>	<b>357,893</b>	<b>818,914</b>
<b>2012</b>					
Cash and cash equivalents	0.97	135,278	-	-	135,278
Fixed interest securities	3.37	88,397	195,369	406,133	689,899
Receivables for securities	n/a	38,072	-	-	38,072
<b>Total</b>		<b>261,747</b>	<b>195,369</b>	<b>406,133</b>	<b>863,249</b>

#### *Interest rate sensitivity*

The sensitivity analysis below has been determined based on the Fund's exposure to interest rates at the reporting date. The table illustrates the post tax effect of an increase in interest rates of 1%. For a decrease in interest rates there would be an equal and opposite impact on the surplus after tax, and before membership activities. The calculations assume the interest rate effect applies for a full year.

	Changes in variable	Effect on surplus/(deficit) after-tax and before membership activities	
		2013 (\$000)	2012 (\$000)
Floating interest rate risk	+1%	<b>1,969</b>	1,136
Fixed interest rate risk	+1%	<b>(3,575)</b>	(4,772)
<b>Total interest rate risk</b>		<b>(1,606)</b>	(3,636)

The methods and assumptions used to prepare the sensitivity analysis have not changed during the year.

#### *Foreign currency risk management*

Foreign currency risk is the risk that the market value of future cash flows of a financial instrument will fluctuate because of changes in exchange rates.

The Fund undertakes certain transactions and holds investment assets denominated in foreign currencies, hence it is exposed to the effects of exchange rate fluctuations. Foreign currency exposures are managed within approved policy limits and parameters set out in the SIPSP. The Fund enters into contracts designed to hedge some or all of its exposure to foreign currencies.

The Authority has a benchmark exposure to foreign currencies of 20% of the total Fund (2012: 20%). The Authority adjusts the Fund's foreign currency exposure between 0 and 40% in accordance with its Foreign Currency Tilting Strategy. This Strategy moves the Fund's foreign exchange exposure according to defined tilting rules that reflect the prevailing valuation of the New Zealand dollar



### 13. Financial instruments (*continued*)

(**NZD**). The Strategy is implemented by adjusting the before-tax hedge ratio on the International equities' portfolio so that the total Fund foreign currency exposure is at the required after tax level. The benchmark foreign currency hedge ratios for the Fund's asset classes are set out below:

#### **Foreign currency risk management**

<b>Asset Class</b>	<b>Before-tax Benchmark Hedge Ratio</b>	<b>After-tax Benchmark Hedge Ratio</b>
International Equities	103%	74%
Global Fixed Interest	100%	100%
Commodity Futures	100%	100%
Multi Asset Class	0%	0%
Absolute Return*	100%	100%
Catastrophe Risk	139%	100%
Life Settlements	100%	100%

\*Absolute return comprises global tactical asset allocation (GTAA). The GTAA manager invests tactically in a range of liquid public market securities, including developed and emerging market equities, bonds, currencies and commodities.

The Fund's total exposure to foreign currencies at the reporting date (after hedging) was \$847 million before tax (2012: \$774 million). The Fund's foreign exchange exposure, before taking into account hedging was \$2,433 million (2012: \$2, 662 million).

#### **Foreign currency sensitivity**

The Fund is mainly exposed to the United States dollar (**USD**), British Pound, Japanese Yen and Euro.

The fixed interest managers are responsible for managing the exposure to other currencies back to the USD, within the terms of their individual investment mandates. Another manager hedges the USD exposure to the NZD. For international equities the foreign currency exposure is hedged by a specialist manager back to the NZD within the limits approved by the Authority.

The following table details the Fund's sensitivity to a 5 per cent decrease in the NZD on the unhedged exposure to foreign currencies.

	<b>Changes in NZD</b>	<b>Effect on surplus/(deficit) after-tax and before membership activities</b>	
		<b>2013 (\$000)</b>	<b>2012 (\$000)</b>
Exchange rate risk	- 5%	<b>30,507</b>	27,870

When the NZD weakens against other currencies there is an increase in the surplus after tax (and before membership activities). For a strengthening of the NZD against other currencies there would be an equal and opposite impact on the surplus, and the amounts above would be negative.

There have been no changes in the methods and assumptions used to prepare the foreign currency sensitivity analysis from the prior year.

#### **Other market risk**

Other market risk is the risk that the total value of investments will fluctuate as a result of changes in market prices, whether caused by factors specific to an individual investment or its issuer,

### 13. Financial instruments (*continued*)

or to factors affecting all instruments traded in the market. The Fund has investments in equity instruments, fixed interest instruments and derivative financial instruments, which exposes it to price risk. The investment managers manage the other market risk in accordance with the Authority's SIPSP and their mandates.

As the Fund's financial instruments are carried at fair value, with changes in fair value recognised in the Statement of Changes in Net Assets, all changes in market conditions will directly affect income from investing activities.

The following table illustrates the effect on the operating revenue and net assets from possible long term changes in market price risk that the Fund was exposed to at reporting date:

	Changes in variable	Effect on surplus/(deficit) after-tax and before membership activities	
		2013 (\$000)	2012 (\$000)
Market price risk	+ 5%	<b>76,106</b>	55,259

### 14. Related parties

In terms of sections 81W(2), 88(2) and 95(1) of the GSF Act, the Minister of Finance pays into the Fund out of public money any deficiency in benefits payable to contributors and annuitants. During the year the Fund had business transactions with the Government, Crown Entities, and State-owned Enterprises, together with a number of other public sector entities.

The Authority manages the Fund's assets and administers the GSF Schemes. For the year ended 30 June 2013, the Fund paid the Authority \$32,406,000 (2012: \$27,041,000) for operating expenses, as detailed in the Statement of Changes in Net Assets. In turn, the Fund was reimbursed by the Government and other employers, as set out in Note 3. As at 30 June 2013 \$4,257,000 was payable to the Authority for expenses incurred (2012: \$2,864,000).

One member of the Board receives an annuity from the Fund.

### 15. Actual versus forecasts

Investment revenues are subject to the volatile nature of investment markets, this being the principal reason for the variance between the forecast and actual changes in fair value of investment assets.

Funding for the Authority for operating expenses was above that forecast. This was caused by higher manager fees which were the result of higher than forecast asset values upon which manager fees are based.

The forecast benefit payments are actuarially estimated and cannot be projected with accuracy as actual payments are dependent on factors beyond the Authority's control, such as inflation, early retirements, redundancies, unexpected salary changes, or transfers to other superannuation schemes.



## 16. Contingent assets, liabilities and capital commitments

As at 30 June 2013 capital commitments were in place for the building of a new Business System and to several Investment Managers. These are summarised as follows:

	2013 \$000	2012 \$000
<b>Non-cancellable contractual commitments</b>		
Less than one year	<b>62,203</b>	24,813
Between one and two years	<b>49,652</b>	24,134
<b>Total non-cancellable contractual commitments</b>	<b>111,855</b>	48,947

There are no contingent assets or liabilities (2012: Nil).

## 17. Subsequent events

There have been no material events after balance date that require adjustments to, or disclosure in, the Financial Statements (2012: Nil).

**INDEPENDENT AUDITOR'S REPORT**

**TO THE READERS OF  
THE GOVERNMENT SUPERANNUATION FUND'S  
FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2013**

The Auditor-General is the auditor of the Government Superannuation Fund (the Fund). The Auditor-General has appointed me, Ian C Marshall, using the staff and resources of Deloitte, to carry out the audit of the financial statements of the Fund on her behalf.

We have audited the financial statements of the Fund on pages 33 to 59, that comprise the statement of net assets as at 30 June 2013, the statement of changes in net assets and statement of cash flows for the year ended on that date and the notes to the financial statements that include accounting policies and other explanatory information.

**Opinion**

In our opinion the financial statements of the Fund on pages 33 to 59:

- comply with generally accepted accounting practice in New Zealand; and
- fairly reflect the Fund's:
  - financial position as at 30 June 2013; and
  - financial performance and cash flows for the year ended on that date.

Our audit was completed on 4 September 2013. This is the date at which our opinion is expressed.

The basis of our opinion is explained below. In addition, we outline the responsibilities of the Government Superannuation Fund Authority Board (the Board) and our responsibilities, and we explain our independence.

**Basis of opinion**

We carried out our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the International Standards on Auditing (New Zealand). Those standards require that we comply with ethical requirements and plan and carry out our audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

Material misstatements are differences or omissions of amounts and disclosures that, in our judgement, are likely to influence readers' overall understanding of the financial statements. If we had found material misstatements that were not corrected, we would have referred to them in our opinion.

An audit involves carrying out procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgement, including our assessment of risks of material misstatement of the financial statements whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the preparation of the Fund's financial statements that give a true and fair view of the matters to which they relate. We consider internal control in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Fund's internal control.

An audit also involves evaluating:

- the appropriateness of accounting policies used and whether they have been consistently applied;
- the reasonableness of the significant accounting estimates and judgements made by the Board;
- the adequacy of all disclosures in the financial statements; and
- the overall presentation of the financial statements.



We did not examine every transaction, nor do we guarantee complete accuracy of the financial statements. We have obtained all the information and explanations we have required and we believe we have obtained sufficient and appropriate audit evidence to provide a basis for our audit opinion.

### **Responsibilities of the Board**

The Board is responsible for preparing financial statements that:

- comply with generally accepted accounting practice in New Zealand; and
- fairly reflect the Fund's financial position, financial performance and cash flows.

The Board is also responsible for such internal control as it determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. The Board is also responsible for the publication of the financial statements, whether in printed or electronic form.

The Board's responsibilities arise from the Government Superannuation Fund Act 1956.

### **Responsibilities of the Auditor**

We are responsible for expressing an independent opinion on the financial statements and reporting that opinion to you based on our audit. Our responsibility arises from section 15 of the Public Audit Act 2001 and the Government Superannuation Fund Act 1956.

### **Independence**

When carrying out the audit we followed the independence requirements of the Auditor-General, which incorporate the independence requirements of the New Zealand Institute of Chartered Accountants.

Other than the audit and assurance related services, we have no relationship with or interests in the Fund.



**Ian C Marshall**

*Deloitte*

*On behalf of the Auditor-General  
Wellington, New Zealand*

## GOVERNMENT SUPERANNUATION FUND AUTHORITY

### *Statement of Responsibility*

The Financial Statements of the Authority, for the year ended 30 June 2013, have been prepared in accordance with section 154 of the Crown Entities Act.

The Board is responsible for the preparation of the Financial Statements and the Statement of Service Performance, and for the judgements made in them.

The Board confirms that internal control systems have been established and maintained during the period to provide reasonable assurances as to the integrity and reliability of the financial and non-financial reporting.

In our opinion, the Statement of Service Performance set out on pages 19-24 clearly reflect the objectives of the Authority. The attached Financial Statements for the financial year fairly reflect the financial position, as at 30 June 2013, and the operations and cashflows of the Authority for the year ended 30 June 2013.



**Keith B Taylor**

*Chairman*

*Government Superannuation Fund Authority Board*



**A K Kerr**

*Chair*

*Audit & Risk Review Committee*

*Government Superannuation Fund Authority Board*

4 September 2013



# GOVERNMENT SUPERANNUATION FUND AUTHORITY

## Statement of Comprehensive Income

For the year ended 30 June 2013

	Note	2013 \$000 Actual	2013 \$000 Forecast	2012 \$000 Actual
<b>Revenue</b>				
Interest received		10	8	5
Other revenue		20	13	20
Transfer from the Government Superannuation Fund	1	32,406	29,724	27,041
<b>Total revenue</b>		<b>32,436</b>	29,745	27,066
<b>Expenses</b>				
Scheme administration		3,137	4,014	3,010
Investment management and custody	2	25,638	21,703	20,405
Operating	3	3,661	4,028	3,651
<b>Total expenses</b>		<b>32,436</b>	29,745	27,066
<b>Net profit for the year</b>		-	-	-
Other comprehensive income		-	-	-
<b>Total comprehensive income for the year</b>		-	-	-

This statement is to be read in conjunction with the Statement of Accounting Policies and the Notes to the Financial Statements.

# GOVERNMENT SUPERANNUATION FUND AUTHORITY

## Statement of Financial Position

As at 30 June 2013

	Note	2013 \$000 Actual	2013 \$000 Forecast	2012 \$000 Actual
<b>Public equity</b>				
General fund		-	-	-
<b>Total public equity</b>		-	-	-
Represented by:				
<b>Current assets</b>				
Cash and cash equivalents		160	160	344
Trade and other receivables	4	4,642	2,450	3,016
<b>Total current assets</b>		4,802	2,610	3,360
<b>Total assets</b>		4,802	2,610	3,360
<b>Current liabilities</b>				
Trade and other payables	5	4,802	2,610	3,360
<b>Total current liabilities</b>		4,802	2,610	3,360
<b>Net assets</b>		-	-	-

The Financial Statements were approved by the Government Superannuation Fund Authority Board on 4 September 2013.



**Keith B Taylor**

*Chairman*

*Government Superannuation Fund Authority Board*



**A K Kerr**

*Chair*

*Audit & Risk Review Committee*

*Government Superannuation Fund Authority Board*

This statement is to be read in conjunction with the Statement of Accounting Policies and the Notes to the Financial Statements.



# GOVERNMENT SUPERANNUATION FUND AUTHORITY

## Statement of Cash Flows

For the year ended 30 June 2013

	Note	2013 \$000 Actual	2013 \$000 Forecast	2012 \$000 Actual
<b>Cash flows from operating activities</b>				
Cash was provided from:				
Government Superannuation Fund	1	<b>31,013</b>	30,467	28,154
Interest		<b>10</b>	8	5
Other		<b>20</b>	13	26
		<b>31,043</b>	30,488	28,185
Cash was disbursed to:				
Total expenses		<b>(31,227)</b>	(30,508)	(28,025)
<b>Net cash flows from operating activities</b>		<b>(184)</b>	(20)	160
Net (decrease)/increase in cash held		<b>(184)</b>	(20)	160
<b>Opening cash and cash equivalents</b>		<b>344</b>	180	184
<b>Closing cash and cash equivalents</b>		<b>160</b>	160	344

### Reconciliation of net operating result to net cash flows from operating activities

	2013 \$000 Actual	2013 \$000 Forecast	2012 \$000 Actual
<b>Net operating result</b>	-	-	-
Movements in working capital items:			
Trade and other receivables	<b>(1,626)</b>	134	1,050
Trade and other payables	<b>1,442</b>	(154)	(890)
<b>Net cash flows from operating activities</b>	<b>(184)</b>	(20)	160

This statement is to be read in conjunction with the Statement of Accounting Policies and the Notes to the Financial Statements.

## GOVERNMENT SUPERANNUATION FUND AUTHORITY

# *Statement of Movements in Public Equity*

**For the year ended 30 June 2013**

	2013 \$000 Actual	2013 \$000 Forecast	2012 \$000 Actual
<b>Public equity at beginning of the year</b>	-	-	-
Total comprehensive income for the year	-	-	-
<b>Public equity at end of the year</b>	-	-	-

This statement is to be read in conjunction with the Statement of Accounting Policies and the Notes to the Financial Statements.



## GOVERNMENT SUPERANNUATION FUND AUTHORITY

# *Statement of Accounting Policies*

The following significant policies have been applied in the preparation of the Financial Statements:

### **(i) Reporting entity, basis of preparation and statutory base**

The Authority was established in October 2001 as a Crown entity by section 15A of the Government Superannuation Act 1956 (**GSF Act**) (and subsequent amendments) and became an autonomous Crown entity under the Crown Entities Act in January 2004. The core business of the Authority is to manage the Government Superannuation Fund (the **Fund**) and administer the GSF Schemes. The Authority is an autonomous Crown Entity for legislative purposes and a Public Benefit Entity for financial reporting purposes.

These Financial Statements have been prepared in accordance with section 154 of the Crown Entities Act. Separate Financial Statements have been prepared for the Fund in terms of section 93 of the GSF Act.

### **(ii) Statement of compliance**

The Financial Statements have been prepared in accordance with Generally Accepted Accounting Practice in New Zealand (**NZ GAAP**), applying the New Zealand equivalents to International Financial Reporting Standards and its interpretations (**NZ IFRS**), as appropriate, for Public Benefit Entities.

The preparation of Financial Statements, in conformity with NZ IFRS, requires judgements, estimates and assumptions to be made that affect the application of policies and the reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions made are based on historical experience and other factors that are believed to be reasonable under the circumstances. The results of the estimates and associated assumptions form the basis of making the judgements about the carrying value of assets and liabilities, which are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and associated assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which an estimate is revised, if the revision affects only that period, or in the period of the revision and future periods, if the revisions affect both current and future periods.

The accounting policies set out below have been applied consistently to all periods presented in these Financial Statements, including forecast information.

### **(iii) Presentation and functional currency**

The Financial Statements are presented in New Zealand dollars (**NZD**), rounded to thousands (**\$000**), which is also the Authority's functional currency.

### **(iv) Measurement base**

The measurement base adopted is that of historical cost.

### **(v) Accounting policies**

The following particular accounting policies, which materially affect the measurement of financial performance, financial position, and cash flows have been consistently applied in the preparation of the Financial Statements.

### ***Revenue***

Revenue is recognised on an accrual basis. Interest income is accrued at balance date using the effective interest method. The effective interest method is a method of calculating the amortised cost of a financial asset and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset, or, where appropriate, a shorter period.

### ***Expenses***

All expenses recognised in the Statement of Comprehensive Income are accounted for on an accruals basis.

### ***Foreign currencies***

The Authority, from time to time, pays the managers of international equities and international fixed interest for management fees in currencies other than NZD. Transactions in overseas currencies are recorded in NZD at the rates of exchange prevailing on the dates of the transactions with any currency gain or loss included in the Statement of Comprehensive Income.

### ***Tax***

In terms of section CW 38(2) of the Income Tax Act 2007, the Authority is exempt from income tax.

### ***Financial instruments***

Financial instruments include both financial assets and financial liabilities. The Authority recognises a financial asset or a financial liability on the date the Authority becomes a party to the contractual provisions of the instrument.

Financial assets include various bank term deposits, receivables from related parties and other receivables. Financial liabilities, measured at amortised cost, include trade, and other payables.

### ***Measurement***

Financial assets, classified as receivables, and other financial liabilities are initially measured at fair value and subsequently carried at amortised cost using the effective interest rate method, less impairment losses, if any.

### ***Goods and Services Tax***

As the Authority manages superannuation schemes, its supplies are principally exempt for Goods and Services Tax (**GST**) purposes. GST is payable on certain overseas fees that would otherwise be subject to GST if received in New Zealand. GST on these items is included within operating expenditure.

### ***Impairment***

Financial assets are reviewed at each balance date to determine whether there is objective evidence of impairment. If any such indication exists, an impairment loss is recognised in the Statement of Comprehensive Income as the difference between the asset's carrying amount and the present value of estimated future cash flows.

### ***Derecognition***

The Authority derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the financial asset and the transfer qualifies for derecognition in





accordance with NZ IAS 39 Financial Instruments: Recognition and Measurement. A financial liability is derecognised when the obligation specified in the contract is discharged, cancelled or expires.

### ***Accounting for Joint Ventures***

The Authority and the Board of Trustees of the National Provident Fund (**NPF**) have formed a joint venture company, Annuitas Management Limited (**Annuitas**). Each organisation has entered into a management services agreement with Annuitas. The main function of Annuitas is to provide staff (**Management**) who act in management and secretarial roles on behalf of the Authority and the NPF. The Authority has a 50% ownership in Annuitas, but does not equity account for Annuitas as this is deemed to be immaterial. The authorised, issued and paid up capital of Annuitas is \$2.

### ***Statement of Cash Flows***

The Statement of Cash Flows has been prepared using the direct approach. The following are definitions of the terms used in the Statement of Cash Flows.

- ***Cash and cash equivalents***

Cash and cash equivalents consist of current accounts in banks in New Zealand, used in the day to day cash management of the activities of the Authority.

- ***Operating activities***

Operating activities include all receipts of revenues and interest income, and payments of expenses.

- ***Investing activities***

These comprise acquisition and disposal of investments. Investments include securities not falling within the definition of cash.

- ***Financing activities***

Financing activities relate to changes in equity capital structure.

### **(vi) Forecast figures**

The forecast figures are those approved by the Board at the beginning of the period and presented in the Authority's Statement of Intent for the year commencing 1 July 2012. The forecast figures were prepared in accordance with NZ GAAP, and are consistent with the accounting policies adopted by the Board for the preparation of the Financial Statements.

### **(vii) Standards issued but not yet effective**

Various standards, interpretations and amendments have been issued by the External Reporting Board but have not been adopted by the Authority because they are not yet effective. The Authority expects to adopt the standards and interpretations in the period in which they become mandatory. The Board anticipates that the standards and interpretations will have no material impact on the financial statements of the Authority in the period of initial application.

### **(viii) Changes in accounting policies**

There have been no changes to accounting policies during the year.

# GOVERNMENT SUPERANNUATION FUND AUTHORITY

## Notes to the Financial Statements

For the year ended 30 June 2013

### 1. Transfer from the Fund

In terms of section 15E (1) of the GSF Act, the administrative expenses of the Authority, including investment management and custody expenses, are reimbursed by the Fund.

### 2. Investment management and custody expenses

	2013 \$000	2012 \$000
Investment management expenses	23,849	18,672
Custody expenses	1,789	1,733
<b>Total investment management and custody expenses</b>	<b>25,638</b>	20,405

### 3. Operating expenses

	2013 \$000	2012 \$000
Audit	185	181
Board fees and expenses	210	202
Other expenses	1,120	1,117
Management fees - Annuitas	2,146	2,151
<b>Total operating expenses</b>	<b>3,661</b>	3,651

### 4. Trade and other receivables

	2013 \$000	2012 \$000
Annuitas Management Limited	227	63
Government Superannuation Fund	4,257	2,864
Other receivables and prepayments	158	89
<b>Total trade and other receivables</b>	<b>4,642</b>	3,016

### 5. Trade and other payables

	2013 \$000	2012 \$000
Investment management	4,162	2,721
Professional services	622	571
Other creditors	18	68
<b>Total trade and other payables</b>	<b>4,802</b>	3,360



## 6. Financial Instruments

### ***Credit risk***

Credit risk is the risk that a third party will default on its obligation to the Authority, causing the Authority to incur a financial loss. Financial instruments, which potentially subject the Authority to credit risk, consist principally of cash, cash equivalents and receivables. The Authority has a minimal credit risk in its holdings of cash, cash equivalents, and receivables. The Authority does not require any collateral or security to support financial instruments.

There is no significant concentration of credit risk other than amounts due from the Fund, which in turn is funded by the Government in terms of section 15E of the Act.

The maximum amount of credit risk for each class is the carrying amount in the Statement of Financial Position.

### ***Currency risk***

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates.

The Authority has United States dollars (**USD**) \$1,646,959 (2012: \$1,417,215) and Australian dollars (**AUD**) \$25,000 (2012: \$26,176) owing in management fees at balance date. This is the total exposure to currency risk.

### ***Interest rate risk***

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates.

The Authority has no significant interest rate risk.

### ***Liquidity risk***

The Authority manages liquidity risk by maintaining cash and cash equivalents and through the continuous monitoring of forecast and actual cash flows. The Authority's overall strategy to liquidity risk remains unchanged from the previous year.

All the Authority's financial liabilities are expected to be paid within the next 12 months.

### ***Fair values***

The fair values of financial instruments are equivalent to the carrying amounts disclosed on the Statement of Financial Position.

## 7. Board fees

Board members were paid the following fees during the year:

	2013 \$	2012 \$
<b>Chairman</b>		
Keith Taylor ( <i>Chairman from 01 August 2011</i> )	<b>46,400</b>	44,467
<b>Deputy Chairman</b>		
Cecilia Tarrant ( <i>appointed 25 August 2011</i> )	<b>23,200</b>	19,333
<b>Members</b>		
Craig Ansley ( <i>appointed 16 July 2012</i> )	<b>22,264</b>	-
Toni Kerr ( <i>appointed 01 December 2009</i> )	<b>23,200</b>	23,200
David May ( <i>retired 31 May 2012</i> )	-	28,033
Steve Napier ( <i>appointed 10 August 2008</i> )	<b>23,200</b>	23,200
Michelle van Gaalen ( <i>appointed 1 November 2012</i> )	<b>15,467</b>	-
Mark Verbiest ( <i>retired 31 May 2012</i> )	-	21,267
	<b>153,731</b>	159,500

The Authority also met Board members' travel and other expenses, where applicable, to attend Board meetings, and for travel on matters directly related to the business of the Authority. Travel and other expenses totalled \$29,320 in 2013 (2012: \$11,868).

The Authority continued with Directors' and Officers' insurance cover for Board members and members of Management, and Company Reimbursement insurance in respect of any claims made by Board members, or members of Management, under indemnities provided by the Authority. The total cost of the insurance for the year was \$27,025 (2012: \$27,025).

## 8. Related party information

The Authority is an autonomous Crown entity.

The Authority has entered into various transactions with Government entities on an arm's length basis in the normal course of business. The Authority continued with the resource sharing agreement with the Guardians of New Zealand Superannuation (the **Guardians**) to work jointly, on Responsible Investing Policies. Craig Ansley is a member of the Guardians Board.

The Authority has appointed Board members, Keith Taylor and Cecilia Tarrant as directors of Annuitas. The costs of running Annuitas are shared between the Authority and the NPF on an equitable basis, as agreed between the two parties. The Authority paid fees for this service during the year amounting to \$2,146,083 (2012: \$2,151,143). The amount owed by Annuitas to the Authority at year end was \$226,774 (2012: \$62,857).

The Board, through Management, monitors the performance of the external managers, appointed by the Authority to provide services to the Authority, and their adherence to the terms of their contracts, and co-ordinates actuarial, accounting, taxation, legal and communication services for the Authority.

There were no transactions between the Board members as individuals and the Authority, other than the payment of fees or expenses. There were no individual transactions with Management. One member of the Board receives an annuity from the Fund.



## 9. Actual versus forecast

Investment revenues are subject to the volatile nature of investment markets, this being the main reason for the variance between the forecast and actual changes in fair value of investment assets.

## 10. Contingent assets and liabilities

There are no contingent assets or liabilities at 30 June 2013 (2012: Nil).

## 11. Commitments

The Authority has commitments for the administration of the GSF schemes, the provision of actuarial services and for the provision of Management services from Annuitas. These commitments are summarised as follows:

	2013 \$000	2012 \$000
<b>Non-cancellable contractual commitments</b>		
Less than one year	<b>4,777</b>	5,128
Between one and two years	<b>3,999</b>	4,446
Between two and five years	<b>5,959</b>	6,218
Greater than five years	-	1,859
<b>Total non-cancellable contractual commitments</b>	<b>14,735</b>	17,651

## 12. Subsequent events

There have been no material events after balance date that require adjustments to, or disclosure in, the financial statements (2012: Nil).

## AUDIT REPORT

### INDEPENDENT AUDITOR'S REPORT

**TO THE READERS OF  
GOVERNMENT SUPERANNUATION FUND AUTHORITY'S  
FINANCIAL STATEMENTS AND NON-FINANCIAL PERFORMANCE INFORMATION  
FOR THE YEAR ENDED 30 JUNE 2013**

The Auditor-General is the auditor of the Government Superannuation Fund Authority (the Authority). The Auditor-General has appointed me, Ian C Marshall, using the staff and resources of Deloitte, to carry out the audit of the financial statements and non-financial performance information of the Authority on her behalf.

We have audited:

- the financial statements of the Authority on pages 63 to 73, that comprise the statement of financial position as at 30 June 2013, the statement of comprehensive income, statement of movements in public equity and statement of cash flows for the year ended on that date and notes to the financial statements that include accounting policies and other explanatory information; and
- the non-financial performance information of the Authority on pages 19 to 24 that comprises the statement of service performance, and which includes outcomes.

### Opinion

In our opinion:

- the financial statements of the Authority on pages 63 to 73:
  - comply with generally accepted accounting practice in New Zealand; and
  - fairly reflect the Authority's:
    - financial position as at 30 June 2013; and
    - financial performance and cash flows for the year ended on that date.
- the non-financial performance information of the Authority on pages 19 to 24:
  - complies with generally accepted accounting practice in New Zealand; and
  - fairly reflects the Authority's service performance and outcomes for the year ended 30 June 2013, including for each class of outputs:
    - its service performance compared with forecasts in the statement of forecast service performance at the start of the financial year; and
    - its actual revenue and output expenses compared with the forecasts in the statement of forecast service performance at the start of the financial year.

Our audit was completed on 4 September 2013. This is the date at which our opinion is expressed.

The basis of our opinion is explained below. In addition, we outline the responsibilities of the Government Superannuation Fund Authority Board (the Board) and our responsibilities, and we explain our independence.

### Basis of opinion

We carried out our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the International Standards on Auditing (New Zealand). Those standards require that we comply with ethical requirements and plan and carry out our audit to obtain reasonable assurance about whether the financial statements and non-financial performance information are free from material misstatement.

Material misstatements are differences or omissions of amounts and disclosures that would affect a reader's overall understanding of the financial statements and non-financial performance information. If we had found material misstatements that were not corrected, we would have referred to them in our opinion.

An audit involves carrying out procedures to obtain audit evidence about the amounts and disclosures in the financial statements and non-financial performance information. The procedures selected depend on our judgement, including our assessment of risks of material misstatement of the financial statements and non-financial performance information, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the preparation of the Authority's financial statements and non-financial performance information that fairly reflect the matters to which they relate. We consider internal control in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control.

An audit also involves evaluating:

- the appropriateness of accounting policies used and whether they have been consistently applied;
- the reasonableness of the significant accounting estimates and judgements made by the Board;
- the appropriateness of the reported non-financial performance information within the Authority's framework for reporting performance;
- the adequacy of all disclosures in the financial statements and non-financial performance information; and
- the overall presentation of the financial statements and non-financial performance information.

We did not examine every transaction, nor do we guarantee complete accuracy of the financial statements and non-financial performance information. We have obtained all the information and explanations we have required and we believe we have obtained sufficient and appropriate audit evidence to provide a basis for our audit opinion.

### **Responsibilities of the Board**

The Board is responsible for preparing financial statements and non-financial performance information that:

- comply with generally accepted accounting practice in New Zealand;
- fairly reflect the Authority's financial position, financial performance and cash flows; and
- fairly reflect its service performance and outcomes.

The Board is also responsible for such internal control as is determined necessary to enable the preparation of financial statements and non-financial performance information that are free from material misstatement, whether due to fraud or error.

The Board's responsibilities arise from the Crown Entities Act 2004 and the Public Finance Act 1989.

### **Responsibilities of the Auditor**

We are responsible for expressing an independent opinion on the financial statements and non-financial performance information and reporting that opinion to you based on our audit. Our responsibility arises from section 15 of the Public Audit Act 2001 and the Crown Entities Act 2004.

### **Independence**

When carrying out the audit, we followed the independence requirements of the Auditor-General, which incorporate the independence requirements of the New Zealand Institute of Chartered Accountants.

Other than the audit, we have no relationship with or interests in the Authority.



**Ian C Marshall**

*Deloitte*

*On behalf of the Auditor-General  
Wellington, New Zealand*

# GOVERNMENT SUPERANNUATION FUND AUTHORITY

## *Directory*

### **AS AT 4 SEPTEMBER 2013**

#### **Government Superannuation Fund Authority Board**

Craig Ansley

Toni Kerr

Steve Napier

Cecilia Tarrant (Deputy Chair)

Keith Taylor (Chairman)

Michelle van Gaalen

#### **Management**

Annuitas Management Limited

Simon Tyler          Chief Executive

Euan Wright          Chief Financial Officer

Philippa Drury          General Manager, Schemes

Paul Bevin          General Manager, Investments

#### **Executive Office**

Level 12, The Todd Building

95 Customhouse Quay

PO Box 3390

Wellington 6140

#### **Scheme Administrator**

Datacom Employer Services Limited

#### **Custodian**

JP Morgan Chase Bank NA

#### **Investment Adviser**

Russell Investment Group Limited

#### **Tax Adviser**

PricewaterhouseCoopers

#### **Actuary**

Emma Brodie

Russell Employee Benefits Pty Ltd





## Directory (continued)

### Auditor

Ian C Marshall  
Deloitte  
on behalf of the Auditor-General

### Bankers

Bank of New Zealand (Authority)  
ANZ Bank New Zealand Limited (Fund)

### Solicitors

DLA Phillips Fox

## INVESTMENT MANAGERS

### Commodity Futures

Gresham Investment Management LLC

### Global Fixed Interest

Ashmore Management Company Limited  
Pacific Investment Management Company LLC  
Wellington Management Company LLP

### Global Tactical Asset Allocation

AQR Capital Management, LLC

### Insurance-Linked Assets

Nephila, LLC  
Credit Suisse Securities (Europe) Limited  
Fermat Capital Management, LLC (*from 4 February 2013*)

### International Equities

Altrinsic Global Advisers, LLC  
Arrowstreet Capital Limited Partnership  
Genesis Emerging Markets Investment Company  
Lazard Asset Management, LLC (*from 12 November 2012*)  
Makena Capital Management (Cayman), LLC (*from 6 August 2012*)  
Marathon Asset Management LLP  
PanAgora Asset Management, Inc  
Pzena Investment Management LLC  
T. Rowe Price Global Investment Services Limited (*terminated 17 October 2012*)

### Multi-Asset Class

Makena Capital Management (Cayman), LLC

## Directory (continued)

### **New Zealand Equities**

Direct Capital IV Management Limited  
Harbour Asset Management Limited  
One Path (NZ) Limited  
Pencarrow Private Equity (*from 8 August 2012*)  
Pioneer Capital Management Limited (*from 10 June 2013*)

### **Global Property**

AMP Capital Investors New Zealand Limited (*terminated 31 August 2012*)  
Willis Bond and Company Management Limited

### **Foreign Exchange Hedging**

ANZ National Bank Limited  
State Street Global Advisors, Australia, Limited

### **All correspondence relating to the GSF Schemes should be addressed to:**

Datacom Employer Services Ltd  
GSF Schemes Administration  
PO Box 3614  
Wellington 6140

**or**

Chief Executive  
Government Superannuation Fund Authority  
PO Box 3390  
Wellington 6140



GOVERNMENT  
**SUPERANNUATION FUND**  
AUTHORITY

# **Statement of Investment Policies, Standards and Procedures**

## GOVERNMENT SUPERANNUATION FUND AUTHORITY

# *Statement of Investment Policies, Standards and Procedures*

This document is titled Statement of Investment Policies, Standards and Procedures (SIPSP) and is dated 7 August 2013. An electronic copy is available via website [www.gsfa.co.nz](http://www.gsfa.co.nz).

This document is the intellectual property of the Government Superannuation Fund Authority (the **Authority**). You must not use or disseminate any of the information contained in it without the prior written consent of the Authority.

### **No liability**

While the Authority has made every effort to ensure that the information provided in this document is accurate, neither the Authority nor its advisors will be liable whether in contract or in tort (including negligence), equity or any other cause of action to any persons or person who rely on the information without the prior agreement of the Authority.

### **Change without notice**

The Authority may change the information in this document at any time and without providing any notice to any party of any changes.



# *Contents*

1) Introduction	82
2) The Fund Management Structure and Governance	84
3) Statement of Investment Beliefs	86
4) Asset Classes and Selection Criteria	89
5) The Balance Between Risk and Return	90
6) Benchmarks	94
7) Standards for Reporting	96
8) Responsible Investment	98
9) Risk Management	100
10) The Use of Derivatives	104
11) Investment Constraints	106
12) Valuation	107

# 1 Introduction

## 1.1 The Authority

The Government Superannuation Fund Authority (the **Authority**) was established in 2001 to manage and administer the assets of the Government Superannuation Fund (**GSF** or the **Fund**) and the Government Superannuation Fund Schemes (**GSF Schemes**) in accordance with the Government Superannuation Fund Act 1956 and subsequent amendments (the **GSF Act**). The Authority is an autonomous Crown entity under the Crown Entities Act 2004 (**Crown Entities Act**).

## 1.2 Purpose

This Statement of Investment Policies, Standards and Procedures (**SIPSP**) records the arrangements set by the Authority's Board (the **Board**) for the governance and management of the investment assets held by the Fund. The Board's governance defines fiduciary roles and responsibilities, establishes the decision-making processes and the policies and procedures for management of the investment assets of the Fund.

## 1.3 The GSF Act

The Authority manages the assets of the Fund in accordance with the requirements of the GSF Act. Extracts from sections 15J (2), 15L and 15M of the GSF Act are set out below.

Section 15J (2) of the GSF Act requires that:

*"The Authority must invest the Fund on a prudent, commercial basis and, in doing so, must manage and administer the Fund in a manner consistent with -*

- (a) best-practice portfolio management; and*
- (b) maximising return without undue risk to the Fund as a whole; and*
- (c) avoiding prejudice to New Zealand's reputation as a responsible member of the world community."*

Section 15L of the GSF Act requires that:

- "(1) The Authority must establish, and adhere to, investment policies, standards, and procedures for the Fund that are consistent with its duty to invest the Fund on a prudent, commercial basis, in accordance with section 15J.*
- (2) The Authority must review those investment policies, standards, and procedures for the Fund at least annually."*



Section 15M of the GSF Act requires that:

*“A statement of investment policies, standards, and procedures must cover (but is not limited to) -*

- (a) the class of investments in which the Fund is to be invested and the selection criteria for investments within those classes; and*
- (b) the determination of benchmarks or standards against which the performance of the Fund as a whole, classes of investment, and individual investments will be assessed; and*
- (c) standards for reporting the investment performance of the Fund; and*
- (d) ethical investment, including policies, standards, or procedures for avoiding prejudice to New Zealand’s reputation as a responsible member of the world community; and*
- (e) the balance between risk and return in the overall Fund portfolio; and*
- (f) the Fund management structure; and*
- (g) the use of options, futures, and other derivative financial instruments; and*
- (h) the management of credit, liquidity, operational, currency, market, and other financial risks; and*
- (i) the retention, exercise or delegation of voting rights acquired through investments; and*
- (j) the method of, and basis for, valuation of investments that are not regularly traded at a public exchange; and*
- (k) prohibited or restricted investments or any investment constraints or limits.”*

## **1.4 Review**

This document is subject to regular review and amendment as the Fund’s investment strategy evolves. A version control document is maintained by the Board.

## 2 The Fund Management Structure and Governance

*Required under section 15M (f) - the Fund management structure.*

### 2.1 Policies

The Board is the governing body of the Authority and is responsible for making all decisions relating to the Fund. The Board has all the powers necessary for managing, and for directing or supervising the management of, the business of the Authority and the Fund. The Authority's key governance document is its **Corporate Governance Statement**, incorporating the requirements set out in the Act, the Crown Entities Act, other legislation and regulation, and policies and practices developed by the Board. A copy of the Authority's Corporate Governance Statement can be found on the website [www.gsfa.govt.nz](http://www.gsfa.govt.nz)

The Board has established an Investment Committee to perform and exercise the functions and powers of the Board delegated to the committee. The committee has written terms of reference and ensures that its activities remain consistent with the Crown Entities Act. The committee reviews its performance annually and is also reviewed by the Board.

The Board is supported by a Management team (employed by Annuitas Management Limited (**Annuitas**) – see below) who act in management, operational and secretarial roles on behalf of the Authority. Clear separation of the governance and operational functions is maintained. The Board retains the power of appointment of investment managers and custodians.

The Authority has outsourced the key activities of scheme administration and investment management (including custody of the Fund's assets) as well as legal, tax and investment advisory functions and communication services.

In terms of the GSF Act, Emma Brodie FNZSA, FIAA, Russell Employee Benefits PTY Ltd, is actuary to the Fund and the Auditor-General is the auditor.

### 2.2 Standards

- a) A global custodian is appointed to provide the appropriate separation of functions between the investing function (undertaken by the investment managers) and the transaction settlement, recording and reporting of investment activities (undertaken by the global custodian).

All the assets of the Fund, apart from cash holdings required for operational liquidity purposes, are held under custody, unless specifically authorised by the Board.

- b) Cash required for operational liquidity purposes is managed by the Authority's Management.
- c) Third party investment managers have been engaged to invest the assets of the Fund. Details of the current investment managers can be found on the website [www.gsfa.govt.nz](http://www.gsfa.govt.nz)





The Authority and the Board of Trustees of the National Provident Fund (**NPF**) have formed a joint venture company, Annuitas. Each organisation has entered into a management services agreement (**MSA**) with Annuitas.

The MSA between the Authority and Annuitas contains delegations of authority to enable Management to carry out the day to day management of the Authority's investment, custody and scheme administration arrangements. In relation to investments, Management is primarily responsible for the identification and implementation of appropriate strategies for the Authority to meet its obligations under the GSF Act and its objectives. This includes the management of contracted services, including investment management, custodial and external advisers, maintaining financial accounting and performance calculations and contract and compliance monitoring.

## 2.3 Procedures

Selection of managers is made in accordance with the Authority's Policy on Procurement of Services.

Selection of investment managers will take into account, among other criteria specific to the role:

- best-practice portfolio management;
- the skills and experience the manager brings to the role;
- the substance and viability of the manager;
- the costs that can be expected to be incurred;
- the potential for cost savings and other efficiency gains; and
- the existence of appropriate risk management structures.

Generally, unless specific circumstances require a different approach, the selection of investment managers will be contestable and conducted through a request for proposal and interview process.

Investment mandates shall include guidelines setting out eligible investments, performance measurements, constraints and exposure limits including country and issue exposures, use of derivatives, and reporting requirements.

Managers are regularly reviewed against the criteria above to determine their ongoing suitability for their role.

## 3 Statement of Investment Beliefs

### 3.1 Policies

The Board believes that it is essential to have a clear set of investment beliefs about the sources of investment risk and return in order to communicate its values and provide a basis for its investment actions. Accordingly the Board has adopted the following set of Investment Beliefs.

### 3.2 Standards

**a) *Higher returns generally require acceptance of higher risks.***

Investors generally demand a return premium to compensate them for investing in risky assets. These risk premia represent the compensation for accepting the risk of loss and are the primary and major source of investment returns. Equity market risk is the most well-known risk premium. It is the compensation for accepting the residual risk of a commercial venture, typically through corporate equity shares. There are other premia for accepting different types of risk. Risk premia are higher for assets or factors that fare poorly in bad times. While historical returns can provide a guide to the range and likelihood of future potential returns, investment decisions should be based on forward looking expectations of return and risk having regard to all relevant information.

**b) *Diversification reduces total risk.***

Total investment risk can be reduced for any given return target by investing in a diversified range of sources of return that have different fundamental economic and financial drivers. A portfolio that is well-diversified across asset classes, style factors and risk factors will deliver more consistent and, therefore, higher compound returns over time than a less diversified portfolio with the same average expected return. Within an asset class, this can be achieved by investing across a range of industries, countries and entities. Diversification should not ignore valuation, however, especially if many assets are over-priced in good times. Concentration of risk, the opposite of diversification, is only worthwhile where there is the strong likelihood of higher incremental returns.

**c) *Investors should take into account their relative strengths and weaknesses.***

Having a long investment horizon means the Fund can afford to own some illiquid assets where the expected return premium is attractive, sell insurance against financial and natural catastrophes, engage in contrarian asset allocation and market timing, and achieve better alignment when contracting with delegated managers.

Being a moderate sized fund means the Fund can exploit opportunities in smaller markets without market impact or capacity constraints and be less tied to market cap weighted strategies.

**d) *Setting a strategic asset allocation appropriate to the Fund's long term objectives is the most important investment decision as it creates the majority of the Fund's risk and return.***

Setting, managing and monitoring the appropriateness of the asset allocation and exposures to major market risks are the key investment management functions. The Board has adopted a simple Reference Portfolio that is consistent with the Fund's long term objectives, captures the major sources of systematic market risk and return, and which could be managed passively at low cost. The Reference Portfolio provides a benchmark against which Management's discretionary actions can be monitored, in addition to the explicit performance objectives. The Fund's performance may



be enhanced in risk-adjusted terms by investing in other sources of systematic return not in the Reference Portfolio and/or engaging active managers with trading skill. The impact of Management's discretionary actions on the risk and return characteristics of the portfolio is secondary compared to the risks and returns of the major underlying markets captured in the Reference Portfolio.

- e) *Some investment markets are more efficient than others and their relative efficiency varies over time. Greater market inefficiencies offer skilful managers more opportunity to add value through superior information and trading skill.***

The more inefficient the market (which may vary over time), the greater the opportunity for skilful active managers to out-perform the returns from a well diversified passively held portfolio, through analysis and research and by exploiting inefficiencies. It is possible to identify relatively inefficient markets and skilful managers by thorough research. The higher expected returns from active management should be weighed against the higher costs and any tax implications that result. Rewards from active management will be maximised by focusing on relatively inefficient markets and by engaging skilful managers with diversified investment approaches.

- f) *Market timing is not a reliable source of return in the short term because of the unpredictability of returns over short periods, but account should be taken of unusual asset price behaviour with respect to longer term indicators of relative reward for risk.***

Asset values and returns are determined largely by expectations about fundamental factors that drive future cash flows, and by the discount rates applied to those cash flows. Returns are affected in the short term as new information is incorporated into asset prices and by uncertainty, temporary influences and sentiment. These random components (sometimes referred to as 'noise') make predicting returns very difficult over short periods and hence market timing is not a reliable source of return.

Asset prices deviate significantly from normal relationships from time to time, however, increasing the risk of abnormal future returns (i.e. asset price 'bubbles' and 'slumps' do occur). Notwithstanding the difficulty of market timing, it is appropriate to take account of this risk in implementing major investment decisions. Over longer periods, the more stable components of return become more evident. Moderate shifts in exposure to markets, factors or strategies are appropriate, with particular regard to valuations.

- g) *Investment opportunities should be considered net of all costs and taxes and having regard to their contribution to total fund risk and return.***

Investment returns should be considered net of all costs and taxes. Costs can be incurred in the form of fees, commissions, transaction expenses, and the impact of transactions on market prices. Costs can also arise from holding illiquid assets and from deviations from the Reference Portfolio and unduly constraining investment managers' ability to add value. Illiquid assets should be acquired only when the expected return is sufficient to compensate for their inflexibility, ie when there is an opportunity to buy from weak sellers initially and/or to add value during the holding period and/or to sell to eager buyers at some time in the future.

In addition to considering the characteristics of an investment opportunity in its own right it is important to take into account its contribution to the total risk and return of the Fund. Investments,

whose risks are less correlated with the fund as a whole, justify a lower return threshold for inclusion in the portfolio.

**h) *Costs and principal-agent risks should be controlled carefully, especially where managers are engaged to add value through their skill.***

Active management requires an investment in research and skill or experience and is therefore more expensive than passive management, such as index tracking. When active managers are engaged to add value through their skill it is important to ensure the additional fees and costs are reasonable. Most importantly, where fees are related to performance, the manager's interests must be aligned strongly with those of the Fund in terms of returns, risks and investment horizon.

**i) *Responsible Investment encompasses more than maximising return for risk.***

Responsible asset owners recognise the obligations and interests of their sponsors and apply broadly accepted global standards of ethical conduct in relation to environmental risks, social issues and business governance, acknowledging that these may not always be consistent with maximising risk-adjusted returns.

In general, however, firms that follow good governance practices enhance their value and performance and reduce the risk of serious loss of value in adverse circumstances. Similarly, firms that recognise and manage environmental and social risks in their sphere of operation are likely to do better than those that do not.

### **3.3 Procedures**

The Investment Beliefs are reviewed formally, as part of the annual statutory review of the SIPSP, and updated at other times as determined by the Board.



## 4 Asset Classes and Selection Criteria

*Required under section 15M (a) - The classes of investments in which the Fund is to be invested and the selection criteria for investments within those classes.*

### 4.1 Introduction

Investments can be divided into broad asset classes that share common return and risk characteristics. Each asset class differs materially from the others in its characteristics. These differences and the interaction among asset classes, when combined in a total portfolio, provide diversification that improves the total expected return available for any given level of risk.

### 4.2 Policies

The asset classes in which the Fund may invest are:

- a) **Equities** comprising equity securities and securities convertible into equities and includes partly paid ordinary and preference shares. The asset class includes large, mid and small capitalisation equities, emerging market and unlisted equity investments.
- b) **Property** comprising land and premises built on land and holdings in entities that invest principally in land and premises.
- c) **Fixed Interest** comprising securities issued by sovereign and non-sovereign issuers and investments in various sub-sectors such as mortgage-backed and asset-backed securities and inflation linked bonds or products. The asset class includes government guaranteed debt securities (or guaranteed by an agency thereof) and non-sovereign debt, including deposits debentures, bonds, notes, promissory notes and other securities not convertible into equity at the issuers option.
- d) **Cash and short term securities** comprising New Zealand and foreign currency cash holdings, as specifically provided for in the relevant investment management. agreements for liquidity purposes or held as collateral against derivative transactions.
- e) **Commodities** comprising tangible products, such as metals, energy and agricultural products.
- f) **Insurance-linked assets**, including securities providing exposure to natural catastrophe risks and longevity risks.

The Fund may invest in these asset classes through direct ownership of the assets or through investing in collective investment vehicles that hold the assets or through derivative securities, such as futures, forward contracts, options and swaps.

The Fund's investments may be traded on recognised public exchanges, or may be traded on private markets.

Private market assets and securities are generally less liquid than their public market counterparts. They include collective investment vehicles, that hold eligible assets and securities, such as unit trusts, hedge funds and fund-of-funds that engage in active strategies trading among various asset classes and securities. Private market assets are generally valued by appraisal.

The selection of individual investments within the various asset classes is delegated by the Authority to professional investment managers selected for their expertise in particular investment disciplines. Each manager is mandated contractually to invest in a defined range of eligible investments, which may cover one or more of the asset classes above and is subject to defined limits of investment risk.

## 5 The Balance Between Risk and Return

*Required under section 15M (e) of the GSF Act – The balance between risk and return in the overall Fund portfolio.*

### 5.1 Policies

#### a) **Investment Objective**

The Authority's investment objective is to maximise the return on the assets of the Fund over the long term without undue risk to the Fund as a whole, in a manner consistent with best practice portfolio management.

In seeking to achieve this objective over the long term, the Authority determines a level of investment risk the Fund can accept that is consistent with an expected excess return over New Zealand Government Stock. The Risk Parameter defines this level of risk and the Investment Performance Measure is the expected return.

#### b) **Risk Parameter**

The Risk Parameter is to have no more than a one in ten chance in any one year of a loss after-tax greater than 9% of the total Fund.

#### c) **Investment Performance Measure (IPM)**

The Authority considers that the Risk Parameter is consistent with an expected after-tax return equivalent to the NZX New Zealand Government Stock Gross Return Index (after-tax), plus at least 2.5% per annum, measured over rolling 10 year periods.

### 5.2 Standards

#### a) **Reference Portfolio**

The Board has adopted a Reference Portfolio for accountability and performance measurement purposes. The Reference Portfolio is a simple portfolio that could be managed at low-cost and meet the Fund's return and risk objectives. The Reference Portfolio also provides a benchmark to measure the Authority's performance in generating value-added returns. The Board reviews the composition of Reference Portfolio at least every three years.



The current Reference Portfolio comprises:

**Table 1: Reference Portfolio and Benchmarks**

Asset Class	Weight (%)	Benchmark
International equities	55	MSCI All Country World Index
New Zealand equities	10	NZX50 Gross Index including imputation credits
Commodities	5	UBS DJ Total Return Commodities Index
Fixed interest	30	Citigroup World Government Bond Index
<b>Total Assets</b>	<b>100</b>	
Foreign currency exposure (after-tax)	20	

**b) Target Portfolio**

The Authority seeks to out-perform the Reference Portfolio on a net of fees basis in two main ways:

- By taking on exposure to sources of return that are considered to be systematic reward for bearing risk of loss and are not represented in the Reference Portfolio. These 'better beta' sources of return include property, private equity and insurance-linked risks for example; and
- By capturing returns, attributable to manager skill rather than systematic risk bearing, ie 'alpha'. Alpha does not add materially to systematic risk.

The Authority manages the Fund to a Target Portfolio that incorporates better beta and alpha strategies and is expected to be a more efficient portfolio than the Reference Portfolio, ie improve risk-adjusted returns after fees and tax. The Target Portfolio is also expected to deliver the Fund's IPM within the Fund's Risk Parameter.

The current Target Portfolio is set out in Table 2.

**Table 2: Target Portfolio Allocation**

Asset Class/Strategy	Target Allocation (%)
International equities	50.5
New Zealand equities	9.3
Property	0.0
Fixed interest	18.0
Commodities	4.2
Global tactical asset allocation	3.0
Multi-asset class	7.0
Insurance-linked assets	8.0
<b>Total Assets</b>	<b>100.0</b>
Foreign currency exposure (after-tax)	20.0

The actual weightings of the asset classes/strategies are based on the valuations of those assets/strategies determined using the policies, standards and procedures set out in Section 12.

**c) *Rebalancing and Reset Ranges***

Rebalancing ranges define the extent to which the capital allocation to an asset class is permitted to deviate from the target allocation (set out in Table 2) before rebalancing trades are required.

Reset ranges show the extent to which an asset class is rebalanced having breached the rebalancing ranges.

Some asset classes (for example, the multi-asset class) or components of asset classes (e.g. private equity within New Zealand equities and private property within property) are not able to be readily traded. Those assets are not subject to formal rebalancing ranges but are monitored to ensure the exposure does not become unacceptable.

The rebalancing and reset ranges are shown in Table 3.

**Table 3: *Rebalancing and Reset Ranges***

<b>Asset Class</b>	<b>Rebalancing Range (%)</b>	<b>Reset Range (%)</b>
International equities	45.5 to 55.5	48.5 to 52.5
New Zealand equities	7.3 to 11.3	8.3 to 10.3
Property	0.0 to 1.0	0.0 to 1.0
Fixed Interest	14.0 to 22.0	16.0 to 20.0
Commodities	3.2 to 5.2	3.5 to 4.5

**d) *Foreign exchange exposure and hedging policies***

The Authority addresses its foreign currency exposures in a total portfolio context. The Authority's overall objective is to have an after-tax exposure to foreign currencies of 20% of the total Fund.

The hedge ratio for International equities is varied to deliver the desired total Fund foreign currency exposure and takes into account any foreign currency tilting as discussed further below in Section 5.3 (d). Before tax hedge ratios depend on the tax treatment of the currency hedge and is determined by the tax treatment of the underlying assets, which may be on a comparative value or fair dividend rate basis.

## **5.3 Procedures**

**a) *Review of Objectives and Reference Portfolio***

The IPM and the Risk Parameter are reviewed at least annually, taking into account the investment and taxation environment in which the Authority operates. The trade-off between risk and return is reviewed based on analysis of the prospective risk and return characteristics of each asset class in which the Fund might invest and their combinations. The Reference Portfolio is reviewed at least every three years.

**b) *Rebalancing***

Rebalancing takes place monthly to ensure the Fund remains aligned with the Target Portfolio taking into account known cash flows for the following month. The rebalancing ranges are set as a





trade-off between the costs of being exactly at the Target Portfolio against the risk that variations in exposures will compromise the Fund's investment objectives. Rebalancing takes into account investments that are relatively illiquid, such as equity interests in collective investment vehicles that are not traded and have contractual restrictions on redemptions.

**c) *Implementation***

Implementation strategies for significant asset allocation changes or the addition of new asset classes may include a staged entry or exit programmes to achieve investing and disinvesting goals.

**d) *Foreign Currency Tilting Strategy***

The Authority adjusts the Fund's foreign currency exposure periodically in accordance with its Foreign Currency Tilting Strategy. This Strategy moves the Fund's foreign exchange exposure according to defined tilting rules that reflect the prevailing valuation of the New Zealand dollar. The Strategy is implemented by adjusting the before-tax hedge ratio on the International equities' portfolio so that the total Fund foreign currency exposure is at the required after-tax level.

## 6 Benchmarks

*Required under section 15M (b) – Determination of benchmarks or standards against which the performance of the fund as a whole, classes of investment, and individual investments will be assessed.*

### 6.1 Policies

The benchmark for the Fund as a whole (and for individual asset classes) is selected to be consistent with the risk and return assumptions that underpinned determination of the Reference Portfolio and Target Portfolio for the Fund. The Fund's performance is assessed by comparing its after-tax investment return with the IPM and its risk with the Risk Parameter. The performance of individual asset classes or strategies is assessed by comparing their pre-tax performance with their respective benchmarks (see sections 5.1 and 5.2).

### 6.2 Standards

#### a) **Investment Objective**

Maximise the return on the assets of the Fund over the long term without undue risk to the Fund as a whole, in a manner consistent with best practice portfolio management.

#### b) **Investment Performance Measure (IPM)**

An expected after-tax return equivalent to the NZX New Zealand Government Stock Gross Return Index (after-tax), plus at least 2.5% per annum, measured over rolling 10 year periods.

#### c) **Risk Parameter**

Having no more than a one in ten chance in any one year of a loss after-tax greater than 9% of the total Fund.

#### d) **Asset Class and Strategy Benchmarks**

For the purposes of assessing asset class or strategy performance, the benchmarks set out in Table 4 are adopted.

**Table 4: Asset Class and Strategy Benchmarks**

Asset Class/Strategy	Benchmark
International equities	MSCI All Countries World Index
New Zealand equities	NZX50 Gross Index including imputation credits
Fixed interest	Citigroup World Government Bond Index hedged to NZD
Commodities (Collateralised commodities futures)	Dow Jones UBS Total Return Commodity Index
Global tactical asset allocation	3 month LIBOR
Multi-asset class <sup>1</sup>	Reference Portfolio (unhedged)
Natural catastrophe component of Swiss Reinsurance	
Catastrophe Bond Insurance-linked assets	Total Return Index

<sup>1</sup>A single portfolio comprising a diversified range of both public markets' and private markets' assets including global equities, fixed interest, property and private equity, and absolute return strategies.



Generally, managers within an asset class have the same benchmark as the asset class. Managers may have specific benchmarks depending on their specific mandates, for example in the case of International equities the MSCI All Country World Index Investible Markets Index, MSCI ACWI, the MSCI World Index and the MSCI Emerging Markets Index are used.

### 6.3 Procedures

- a) The Fund's performance is assessed by comparing its after-tax investment return with the IPM over rolling 10 year periods and its risk with the Risk Parameter. The Authority recognises that, from year to year, investment returns may not meet the IPM and risk may be outside the Risk Parameter.
- b) The Board monitors the before-tax after-fees return of:
  - The Fund's actual portfolio relative to the Reference Portfolio;
  - the Fund's Target Portfolio relative to the Reference Portfolio; and
  - the Fund's actual portfolio relative to the Target Portfolio.
- c) The performance against the Risk Parameter is monitored by comparing the variance of the Fund's actual after-tax return with the variance consistent with a loss of 9% occurring not more than one year in ten.
- d) The performance of asset classes or strategies is assessed by comparing the actual performance of the investment managers with the benchmarks relevant to their respective mandates, plus any excess return target expected for active managers. Investment managers' performances are generally considered over periods not less than three years.

Investment performance is generally measured:

- Before and after the deduction of any fees due to the investment managers; and
- After transaction costs have been deducted (but before custodian costs are deducted).

Investment managers are evaluated after taking into account their investment management fees and the degree of risk incurred to achieve expected return targets. Investment managers are also compared to other managers in the same asset class or strategy.

# 7 Standards for Reporting

*Required under section 15M (c) - standards for reporting the investment performance of the Fund.*

## 7.1 Policies

A comprehensive and timely reporting framework enables the Board to analyse the performance of the Fund, asset classes and investment managers.

## 7.2 Standards

### a) *Reporting by the custodian to the Board*

For the Fund's investments as a whole, for each asset class and for each investment manager, the custodian provides the reports required by the Board to enable monitoring and review of the Fund and managers' performance. Those reports include:

- the overdraft position of each portfolio;
- accounting matters including portfolio valuation;
- reconciliation of portfolio values and cash flows with the investment managers;
- investment performance measurement and comparisons with benchmarks;
- taxation matters; and
- reports of compliance with mandate specific restrictions on separately managed portfolios.

### b) *Reporting by investment managers*

Reports from investment managers each month may cover (where applicable):

- details of securities held;
- a review of the performance and an analysis of performance factors;
- investment philosophy and strategy;
- certification that the terms of the investment contract have been met including certification that the portfolio has not been leveraged;
- reconciliation of portfolio accounts with the custodian;
- a statement of any voting rights issues;
- annual external audit report; and
- compliance with responsible investment policies.

The Board reviews the managers' investment performance quarterly and investment managers are required to meet with Management, on behalf of the Authority, on at least an annual basis.

### c) *Reporting by Management to the Board*

Management reports on investment performance quarterly to the Board including aggregate returns and returns analysed by asset class and by manager. In each case actual returns are compared to benchmarks, expected risk measures, any active return targets and, in appropriate cases, peer



returns. Summary reports are provided monthly of aggregate and asset class returns. Management also reports on responsible investment developments.

Management liaises regularly with the Treasury, which represents the Minister of Finance.

**d) *Public Reporting***

The Fund's investment performance is reported quarterly on the Authority's website [www.gsfa.govt.nz](http://www.gsfa.govt.nz) and published each year in the Fund's Annual Report, which is tabled in the House of Representatives. A forecast for investment performance is published each year in the Authority's Statement of Intent.

The Treasury also reports to the Minister quarterly, following consultation with the Authority, on the Fund's investment performance and on key operational issues.

## **7.3 Procedures**

The investment management agreements contain reporting provisions to enable the Board to determine a manager's compliance with the agreement and mandate, and success in meeting investment targets set for the manager. Similarly, the reporting functions provided by the custodian, including standards for timeliness, are described in the custodian service level agreement.

## 8 Responsible Investment

*Required under section 15M (d) – Ethical Investment, including policies, standards, or procedures for avoiding prejudice to New Zealand's reputation as a responsible member of the world community and 15M (i) – the retention, exercise or delegation of voting rights acquired through investments.*

### 8.1 Policies

As noted in the Authority's Investment Beliefs (section 3.2) Responsible Investment (**RI**) encompasses more than maximising return for risk.

The Authority's RI Policies encompass:

- a) avoiding prejudice to New Zealand's reputation as a responsible member of the world community;
- b) environmental, social, and governance considerations; and
- c) the retention, exercise, or delegation of voting rights acquired through investments.

Where an investment is found to contravene the Authority's RI Policies, the Board may engage with the issuer, exercise its voting discretion, or exclude or divest it from the Fund. Exclusion or divestment decisions may be reversed where subsequent advice indicates that the investment complies with the RI Policies.

In addition to the application of its RI Policies to the investments held in the Fund, the Authority:

- encourages the adoption of good corporate governance practices, including exercising voting entitlements consistent with maximising shareholder value and RI policies where possible;
- encourages investment managers to consider its RI policies and to integrate environmental, social and governance (ESG) factors into their investment analysis and/or engage with corporate entities as part of their investment process, where it improves investment performance; and
- works with similar investors to enhance the effectiveness of its RI policies, which may include supporting collaborative initiatives.

### 8.2 Standards

Standards encompass direct investment in corporate securities (equity and debt), public debt and collective investment vehicles (**CIVs**).

The Authority excludes from the Fund direct interests in companies that are involved in the:

- manufacture of cluster munitions;
- testing of nuclear explosive devices;
- manufacture of anti-personnel mines;
- manufacture of tobacco; and
- processing of whale meat.

These activities either contravene New Zealand law or international agreements to which New Zealand is a signatory or are clearly inconsistent with Government policy.

The Authority may also engage with or exclude investment in entities believed, on the basis of credible evidence from publicly available sources, to have participated in serious infringements of relevant international standards relating to human rights, labour and employment, severe environmental damage, bribery and corruption or infringements of international security and disarmament accords.



The Authority may also exclude companies for severe breaches of the Fund's RI standards where engagement was unlikely to be effective due to the context of the company's operations or to a lack of responsiveness from the company to the issue.

Investment in CIVs may be a practicable and cost effective way of achieving exposure to some investment opportunities. The Authority usually has little influence, however, over the structure of the CIV, the individual securities it holds or its individual voting decisions. In applying the RI Policies to a CIV the Authority assesses value to the Fund of the CIV as a whole rather than each security it may hold. The Authority communicates its RI policies to managers of CIVs in which it invests and encourages them to consider whether its policies are appropriate for the CIV. In addition, the Authority may review its investment if there is a material change in its mandate or strategy.

Investment managers are delegated responsibility to exercise voting rights on behalf of the Authority but the Authority retains the ultimate voting right. Managers are required to vote in the interests of the Fund and their voting record is monitored. New Zealand managers are required to advise the Authority of their voting intent where the issue is likely to be publicly contentious, against the recommendation of an approved proxy voting service or give rise to a conflict of interest. In such cases, Management may direct the manager's votes under delegation from the Board. Managers' voting record is summarised on the website every six months.

The Authority's RI Policies are reviewed regularly by the Board.

### 8.3 Procedures

The Board is accountable for the Authority's RI Policies. The Authority has a collaborative agreement with the Guardians of New Zealand Superannuation (**GNZS**) and the Accident Compensation Corporation, which have similar RI obligations and are all signatories to the United Nations Principles for Responsible Investment<sup>2</sup>. The agreement encompasses policy development, identification and analysis of high RI risks, co-ordination of engagement and exclusion activities, engagement of research providers, research sharing and communications. The parties to the agreement meet regularly to review current engagements and exclusions, high risk securities, research and policy development.

With the assistance of GNZS, the Authority implements its RI policies by:

- monitoring high risk issues and securities;
- monitoring portfolio investments against the RI policies;
- analysing RI issues and appropriate responses;
- excluding securities as appropriate;
- communicating the Authority's policies and decisions to investment managers;
- participating in collaborative engagements with other investors;
- monitoring managers' voting records; and
- publishing its RI policies and exclusion decisions (individual company engagements may be confidential).

<sup>2</sup>The UN principles for Responsible Investment can be viewed at [www.unpri.org](http://www.unpri.org)

## 9 Risk Management

*Required under section 15M (h) – The management of credit, liquidity, operational, currency, market, and other financial risk.*

### 9.1 Policies

The Authority has developed comprehensive risk management policies for the management of various investment, operational and financial risks. The Audit and Risk Review Committee assists the Board in fulfilling its responsibilities with respect to internal controls, accounting policies, financial statements approval and risk management. Risk management is further supported by the Corporate Governance Statement, acceptable conduct policies for Board members and Management, Board expenditure policies and procedures, defined roles and responsibilities, performance accountability processes and timely disclosure and communication.

The level of investment risk in the Fund is defined by the Risk Parameter and the Authority's risk management procedures described in section 9.3. A description of the major risk categories are set out below.

### 9.2 Standards

#### a) **Market risk**

Market risk is the risk of adverse movements in investment markets (including asset prices, volatility, changes in the yield curve or other market related variables) that affect the value or income of the portfolio. Market risk is outside the control of the Authority. The volatility of investment markets means that the return from the Fund is inherently uncertain. Actual returns from each asset class may vary significantly each year from the mean returns assumed in determining the investment strategy appropriate to the long term.

Major structural changes to investment markets and/or taxation environment are not within the control of the Authority. However, the Authority takes into account changes in these risks in its reviews of the Reference Portfolio, Target Portfolio and investment strategy.

#### b) **Borrowing or leverage risk**

The Fund is not permitted to borrow money or charge any of the property of the Fund, directly or through financial instruments, without the Minister of Finance's consent. The Authority has sought and obtained the Minister's consent to enter into financial instruments, where the use of those is consistent with the Authority's SIPSP. The Authority has also obtained the Minister's consent to enter into temporary overdrafts with its banks.

#### *Collective investment vehicles*

The Fund may own equity securities or invest in collective investment vehicles that borrow or grant charges on their own assets provided that owning these equity securities does not cause undue risk to the Fund as a whole, as expressed in the Risk Parameter. Particular investments or strategies within collective investment vehicles may be leveraged or include leverage or be invested 'short'. (Short positions arise when securities are sold while not yet owned, in anticipation of being bought after the price falls. Short positions may be created physically by borrowing the securities and selling them or through derivative contracts.)





#### *Derivatives held directly by the Fund*

To avoid undue risk to the Fund as a whole, derivative positions held directly by the Fund are required to be collateralised. In general this means the Fund must hold sufficient cash or securities corresponding to the derivatives to be able to meet any obligations arising from closing out the derivative transaction at current market prices.

**c) *Manager risk***

The Authority retains professional managers to implement its investment strategy and, in many cases, deliver superior returns through skilled active management. Managers' returns may vary from expected levels.

**d) *Credit risk***

Credit (or counterparty risk) is the risk of default by a counterparty to a particular transaction or an issuer of a security held in the portfolio.

**e) *Liquidity risk***

Liquidity risk is the risk that a security cannot be sold when required or that the price achieved is significantly different from the quoted price.

**f) *Operational risk***

Operational risk is the risk of financial loss due to mismanagement, error, fraud or unauthorised transactions.

**g) *Currency risk***

Currency risk is the risk that the foreign currency denominated assets will lose value due to the effect of an adverse exchange rate movement.

## **9.3 Procedures**

**a) *Market risk*** is managed by:

- specifying the total risk budget of the Fund and its various major exposures consistent with the Risk Parameter and best practice assumptions in relation to exposure risks and correlations among them;
- diversifying the asset classes in which the Fund invests by adopting the Reference Portfolio and Target Portfolio described in section 5 and a range of investment management techniques for the Fund;
- seeking professional advice on the investment strategy, the Reference Portfolio and the Target Portfolio;
- carrying out peer reviews of advice, and consulting with other Crown Financial Institutions and large investment funds;
- requiring investment managers to manage their portfolios within defined market exposure limits for each asset class held; and

- setting limits to which managers are required contractually to manage their portfolios which may include:
  - limits on the expected volatility of their total portfolio or their portfolio relative to the benchmark;
  - limits on exposure to any single issuer of securities; and
  - limits on particular exposures in the manager's benchmark; and exposures not represented in the benchmark.

**b) *Borrowing or leverage risk*** is managed by:

- requiring any derivative transactions held directly by the Fund to be adequately collateralised with cash or corresponding securities, valued at current market prices;
- entering into commercial arrangements for any charges against the Fund in accordance with industry best practice, such as the use of agreed counterparty settlement limits and temporary overdrafts for forward currency contracts, swaps and other contracts for difference;
- requiring settlement of amounts outstanding from any derivative transactions due to short term price fluctuations that exceed levels agreed in advance with counterparties;
- the Authority satisfying itself that potential managers (including managers of collective investment vehicles) have adequate policies and procedures relating to derivative counterparties and, if selected, monitoring that managers adhere to their policies; and
- using appropriate industry standard documentation.

**c) *Manager risk*** is managed by:

- robust selection process for investment managers based on demonstrated ability and independent expert opinion;
- diversification among managers;
- setting mandates for active managers based on best practice portfolio management that prescribe acceptable risk limits;
- regular assessment and review of manager performance against the benchmark and peers; and
- putting in place management agreements or other satisfactory contractual terms that separate Fund assets from managers and protect against manager errors, omissions and wrongful actions.

**d) *Credit risk*** is managed by requiring that managers of the Fund's credit investments:

- maintain the credit quality of their portfolios within agreed contractual guidelines and specified according to approved independent credit ratings;
- limit exposure to individual issuers to prescribed limits; and
- maintain appropriate policies and procedures relating to derivative counterparty selection and management and appropriate industry standard documentation.



- e) **Liquidity risk** is controlled by implementing the Fund's Reference Portfolio and Target Portfolio and rebalancing procedures described in section 4. In addition, liquidity risk is managed by:
- requiring, except as specifically authorised by the Board, managers to invest only in securities listed on recognised exchanges;
  - limiting investment in securities that are not traded on recognised markets as authorised by the Board;
  - requiring managers, within the terms of their individual investment management agreements, to hold diversified portfolios; and
  - limiting the credit rating of the fixed interest and cash investments to approved levels.
- f) **Operational risk** is managed by:
- engaging an independent custodian to record transactions, report on performance and monitor compliance of investment managers with mandates;
  - having in place a specific mandate for each investment manager, based on best practice portfolio management;
  - clear separation of functions between investment management, custody, and overall supervision;
  - ensuring the Management team has sufficient resources to conduct the oversight function as part of its overall responsibilities; and
  - requiring investment managers and the custodian to:
    - provide the Authority with third party covenants or assurances against operational risk events;
    - have in place insurance arrangements to cover claims in those events;
    - have in place and regularly confirm the existence and efficiency of internal policies and controls to address those risks;
    - provide compliance reporting; and
    - reconcile the Fund's recorded positions regularly.
- g) **Currency risk** is managed by:
- maintaining a foreign currency hedging policy for the Fund and individual asset classes;
  - engaging currency managers to manage the various hedging programmes;
  - specifying the bounds within which investment managers may take on currency exposures relative to their benchmarks; and
  - specifying the instruments that managers may use and the credit worthiness of the counterparties in the investment management agreement with each manager.

# 10 The Use of Derivatives

*Required under section 15M (g) – The use of options, futures and other derivative financial Instruments.*

## 10.1 Introduction

Derivatives are financial instruments whose value and characteristics are derived from underlying assets, indices or reference rates. Derivatives cover a broad range of financial instruments and include futures contracts, forward currency contracts, swaps, forward interest rate contracts, options and credit default swaps.

There is a variety of purposes for which it may be appropriate for the Fund to use derivatives. These include risk management, value adding investment strategies and transactional efficiency.

Derivatives provide another means for an investment manager to obtain market exposures and can be more liquid than the assets from which their value is derived.

## 10.2 Policies

Derivatives may be entered into by the Authority or its managers and custodians on behalf of the Fund. Where managers or custodians use derivatives, their use must be specified in each investment management agreement, or be consistent with the terms governing collective investment vehicles. Where the Authority is a counter-party to a derivative, the terms and conditions of the derivative must be specified in appropriate industry standard documentation.

Section 15C of the Act requires the consent of the Minister of Finance to enter into derivative transactions. Accordingly the Authority has sought and obtained the Minister's approval to use derivatives subject to certain conditions.

The use of derivatives is permitted only where it results in market exposures appropriate to the Fund as a whole; the resulting counterparty exposures are adequately controlled and the Fund can meet any liquidity requirements arising from their use.

Derivatives, relating to foreign exchange, may be used for the purposes of managing and hedging currency exposures held within the Fund and for the purposes of purchasing or selling foreign currencies required for the settlement of foreign exchange transactions.

## 10.3 Standards

Derivative instruments may be traded on recognised exchanges or issued by a counterparty over-the-counter. Each such counterparty must meet the Fund's general requirements in terms of credit rating and contractual arrangements.

The net exposure to foreign currencies (after taking into account hedging positions) in the relevant portfolios is to be in accordance with the Authority's hedging policy for the asset class. If required, appropriate parameters for hedging using proxy currency will be established with the currency managers as well as appropriate operational ranges.

The effective exposures to underlying securities or assets arising from any derivatives are taken into account for the purposes of determining compliance with the prescribed exposure limits of portfolios.



## 10.4 Procedures

All investment managers are required to provide the Authority with a copy of their policies relating to derivative securities trading and counterparty risk and to manage their derivative exposures in accordance with those policies. The Authority recognises that, where it invests in collective investment vehicles offered by investment managers, those vehicles may be investing in derivatives and takes that into account in determining the appropriate level of investment for the Fund.

The risk of derivatives is measured by their effective exposure to underlying assets as well as on a stand alone basis. The value of derivatives is measured according to generally accepted industry best practice.

Over-the-counter foreign exchange hedging derivative contracts may be entered into only with counterparties that have credit ratings approved by the Board and measured by a recognised rating agency for counterparty risk and domiciled in New Zealand, or in countries with which New Zealand has a double tax treaty.

The currency exposure associated with international investing will be managed using forward foreign exchange contracts relating to the currencies in which the securities that comprise the portfolio are denominated, or their close proxies.

Derivative policies and practices, including foreign exchange hedging, are in accordance with any selected manager's derivatives policies, set out in their offer documents, or as otherwise specified in an investment management agreement. Selected managers are required to maintain policies and procedures relating to derivative counterparty selection and management accordingly and use appropriate industry standard documentation.

# 11 Investment Constraints

*Required under section 15M (k) – Prohibited or restricted investments or any investment constraints or limits.*

## 11.1 Policies

Prohibitions and constraints imposed by the Authority can be categorised as follows:

- a) asset classes or strategies, which do not form part of the asset allocation;
- b) investments excluded under the Authority's RI Policies;
- c) investments outside the permitted investments of any investment mandate, or not included in the offer document of a collective investment; and
- d) exposures outside the rebalancing range for each investment class (to ensure the Investment Objective of the Fund is not compromised by excessive deviation from the Fund's Reference Portfolio and Target Portfolio).

In addition, the Authority is precluded from controlling any other entity or from holding such a percentage of the voting rights of another entity that would require it to seek control of that entity. See section 15K of the GSF Act

## 11.2 Standards

The Authority has developed constraints and limits in respect of each asset class or strategy to control risks. Each investment management agreement specifies those investments that constitute authorised investments and managers may not invest other than in those permitted investments.

Limits on the maximum holding that can be held in each issuer address section 15K of the GSF Act and rebalancing ranges for each asset class or strategy are recorded in Section 5.2.

## 11.3 Procedures

Specific written authorisation from the Authority is required to invest outside of the prescribed permitted investments. The Board will consider such investments as they arise on application from the investment manager.

Rebalancing ranges are set out in section Table 3, page 92.



## 12 Valuation

*Required under section 15M (j) – The method of, and basis for, valuation of investments that are not regularly traded at a public exchange.*

### 12.1 Policies

Many of the investments of the Fund are securities regularly traded on recognised exchanges and are valued independently and reported publicly. These investments are valued at current market value by the custodian in accordance with accepted industry best practice. Investments that are not regularly traded at a public exchange are valued according to the policies, standards and procedures in this section 12 at least annually.

Where investments are not traded on recognised exchanges, but can be independently priced by the custodian, the Authority, in conjunction with the custodian, determines fair valuation on these investments through an objective or independent process where possible. Examples of investments that are not traded on recognised exchanges but that can be independently priced are: some collective investment vehicles, some non-sovereign bonds and over-the-counter derivative transactions.

Where a valuation discrepancy arises between an investment manager and the custodian, the Authority generally accepts the custodian's valuation.

For private market investments, that are either:

- not able to be independently priced by the custodian; or
- can be priced independently by the custodian but at a cost, determined by the Authority to be unreasonable, the Authority relies on the valuation provided by the investment manager using generally accepted industry standards that has either:
  - been undertaken by a reputable, suitably qualified professional valuer, who is independent of the investment manager; or
  - been determined by reference to observable market variables obtained from sources independent of the manager.

The Authority may seek independent advice from a suitably qualified professional valuer to verify or confirm the reasonableness of any valuation provided by an investment manager.

### 12.2 Standards

For unlisted securities, where quoted market prices are not available, fair value will be determined on the basis of independent valuation. Investments in collective investment vehicles will be subject to external valuation processes and valued according to generally accepted industry standards. In the case of over-the-counter derivatives, the mark-to-market method for determining the value is independently verified.

### 12.3 Procedures

Wherever possible, independent pricing measured at subsequent reporting dates will form the basis of the Board's fair value estimate, using the Standards in 12.2. In cases where an independent valuation is unable to be obtained, the Authority uses the closing price released by the relevant investment manager. Investments in collective investment vehicles, where underlying assets are not publicly traded, are subject to the Board being satisfied that there are adequate and timely independent valuations and audit procedures to validate underlying valuations.









**GOVERNMENT  
SUPERANNUATION FUND  
AUTHORITY**



**GOVERNMENT SUPERANNUATION FUND**  
Te Pūtea Penihana Kāwanatanga